

**Addendum To
MASTER SERVICES AGREEMENT**

Project-Specific Agreement

THIS PROJECT SPECIFIC AGREEMENT (this “PSA”) is an addendum to the Master Services Agreement which your organization agreed to on July 2, 2018, an agreement by and between North Sound Accountable Community of Health, a Washington non-profit corporation (“ACH”), and Snohomish Health District (“Participant”). ACH and Participant will collectively be referred to in this PSA as the “Parties.”

ACH and Washington State Health Care Authority entered into a Contract for Accountable Community of Health, HCA Contract Number: K2297, dated June 27, 2017 (the “Contract”). Pursuant to the Contract, ACH is providing technical support and financial payments to participants that establish and implement plans to transform the health care delivery system consistent with the purpose established in the Contract. At the time of enrollment, Participant was required to enter into a Master Services Agreement with ACH (the “MSA”).

This addendum is a Project-Specific Agreement as required under the MSA and is intended to supplement the MSA.

NOW, THEREFORE, in consideration of the mutual promises contained in this PSA and the promises contained in the MSA the parties agree as follows:

1. Project. The project and the specific terms of the project (including but not limited to milestone and performance metrics for the project) are fully described on the attached Exhibit “A” (the “**Scope of Work**”). The Scope of Work is incorporated by this reference and is a part of this PSA.
2. Payment. There is no guarantee of payment to Participant by the ACH. Payments are earned by reporting progress toward agreed upon milestones, strategies and tactics as laid out in Exhibit A. Earned payments will be issued at least twice each year, with distribution determined by progress achieved.
3. Reporting. Reporting will be requested by the ACH and completed by the Participant via a North Sound ACH reporting portal. As part of gathering qualitative data from Participants, site visits will be conducted by the ACH on at least an annual basis. Participant shall be notified of meeting dates, agendas and any requested materials beforehand.
4. Term. The term of this agreement is from January 1, 2019 through December 31, 2021.
5. Contract Compliance. Participant acknowledges receipt of the Contract and understand the terms and requirements included in the Contract. All action or inaction of Participant shall not cause ACH to be in violation or breach of the Contract.
6. Insurance. During the term of this PSA, Participant must maintain comprehensive general liability insurance, workers compensation coverage, and errors and omissions coverage in the amounts described as follows:

- 6.1. General Liability Insurance Policy - Provide a General Liability Insurance Policy, including contractual liability, in adequate quantity to protect against legal liability arising


out of contract activity but no less than \$1 million per occurrence/\$2 million general aggregate. Additionally, Participant is responsible for ensuring that any Subcontractors provide adequate insurance coverage for the activities arising out of subcontracts.


- 6.2. Professional Liability Errors and Omissions – Provide a policy with coverage of not less than \$1 million per claim/\$2 million general aggregate.
 - 6.3. Industrial Insurance Coverage or Worker's Compensation Coverage - Provide or purchase industrial insurance coverage for the Participant's employees, as may be required of an "employer" as defined in Title 51 RCW, and must maintain full compliance with Title 51 RCW during the course of this PSA.
 - 6.4. The insurance required must be issued by an insurance company/ies authorized to do business within the state of Washington. All policies must be primary to any other valid and collectable insurance. In the event of cancellation, non-renewal, revocation or other termination of any insurance coverage required by this PSA, Participant must provide written notice of such to ACH within one (1) Business Day of Participant's receipt of such notice. Failure to buy and maintain the required insurance may, at ACH's sole option, result in this Contract's termination.
 - 6.5. Upon request, Participant must submit to ACH a certificate of insurance that outlines the coverage and limits defined in this section. If a certificate of insurance is requested, Participant must submit renewal certificates as appropriate during the term of the PSA.
7. Protected Health Information ("PHI"). The Parties agree that PHI is not necessary to effectuate or perform this Agreement. To comply with Federal and State law for the protection of PHI, ACH agrees that it will not request PHI from Participant and Participant agrees that it will not release PHI to ACH. Further, the parties agree that Participant may withhold or redact documents that contain PHI.
8. Termination. In the event of breach of this PSA, ACH may elect, in the sole and unrestricted discretion of ACH, without further notice to terminate this PSA. Termination of this PSA is not necessarily a termination of the MSA. The MSA must be terminated pursuant to the terms of the MSA. In the event of termination of the MSA, this PSA shall be deemed simultaneously terminated.
9. Breach/Remedies. Failure to perform the Project Plan or any other obligations included in this PSA shall be a breach of this PSA. A breach of this Agreement shall be a breach under the MSA and a breach under the MSA shall be a breach under this Agreement. In the event of breach of the MSA or this PSA, and the parties are unable to resolve the dispute according to Article V of the MSA, the non-breaching party may seek damages as its sole remedy.
10. Modification of Terms. Except as modified in this PSA all other terms of the MSA shall remain in full force and effect. In the event of a conflict in the terms of this PSA and the MSA the terms of this PSA shall apply.

11. Signatures:


Participant Signature

North Sound ACH Signature


Jefferson Ketchel Administrator
6-14-2019
Date Signed


Elizabeth Baxter CEO
6/18/19
Date Signed

Section A: Capacity Building















A. Capacity Building Milestones & Tactics	Commitment	Participant Initials	ACH Initials
1) Exercise effective leadership, management, transparency, and accountability of the Medicaid Transformation Project activities. a) Participate in North Sound ACH partner convenings.	Committed		
b) Collaborate with North Sound ACH implementation partners.	Committed		
c) Participate in training and technical assistance sessions from the Equity and Tribal Learning Series.	Committed		
d) Participate in trainings on topics critical to successful implementation (i.e. Trauma-informed Care, Adverse Childhood Experiences, supporting LGBTQ communities, etc.).	Committed		
e) Establish data sharing agreements with North Sound ACH.	Committed		
f) Establish data sharing agreements with ACH partners working on the same or similar strategies.	Committed		
2) Ensure patients/clients are able to connect with your organization.	Committed		
a) Maintain a public-facing website with contact information on the home page.	Committed		
b) Maintain a toll-free number and display on the homepage of your website and on printed materials.	Committed		
c) Offer language translation options on your website and print materials, when responding to callers, and when offering care and service options.	Committed		
d) Offer interpreter services on your website and on print materials, when responding to callers, and when offering care and service options.	Committed		
e) Offer health insurance enrollment assistance onsite during office operating hours.	Committed		
f) Participate in the Choosing Wisely initiative (as supported by ABIM Foundation and WSMA.)	Not Committed		

Exhibit A: Scope of Work
Participant: Snohomish Health District

A. Capacity Building Milestones & Tactics	Commitment	Participant Initials	ACH Initials
g) Adopt and support a patient/client facing portal for patient/review of visit histories.	Not Committed	SDF	
h) Adopt and support a patient/client facing portal allowing review of narrative notes written by providers (i.e., Open Notes).	Not Committed	SDF	
3) Support regional goals to advance equity and reduce health disparities.	Committed	SDF	
a) Gather patient/client self-reported race, ethnicity, language, and disability.		SDF	
b) Screen for Social Determinants of Health during intake and routine appointments.	Committed	SDF	
c) Refer patients to community agencies when concerns related to Social Determinants of Health are identified.	Committed	SDF	
d) Participate with ACH in addressing barriers to standardized identification and tracking of ACH target populations.	Committed	SDF	
4) Leverage and expand systems for population health management.	Committed	SDF	
a) Participate in regional discussions of shared health information and a health information exchange (HIE) gaps and opportunities.		SDF	
b) Respond to periodic North Sound ACH requests for information on gaps and subjectmatter expertise.	Committed	SDF	
c) Increase use of Prescription Drug Monitoring Program (PMP).	Not Committed	SDF	
d) Increase use of Washington Syndromic Surveillance Program/Rapid Health Information Network (RHINO).	Not Committed	SDF	
e) Increase use of Washington State Immunization Information Systems (WA IIS).	Not Committed	SDF	
f) Increase use of Washington State EMS system (WEMIS).	Not Committed	SDF	
g) Report on feasibility of integrating tools like PreManage or EDie.	Not Committed	SDF	

Exhibit A: Scope of Work
Participant: Snohomish Health District

A. Capacity Building Milestones & Tactics	Commitment	Participant Initials	ACH Initials
5) Implement strategies to increase readiness of providers to enter into advanced Value Based Payment contracts. a) Examine and report barriers of successful adoption of Value Based Purchasing.	Not Committed		

Section B: Cross-Cutting Implementation













B. Cross-Cutting Implementation Milestones & Tactics	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, participate in trainings and utilize technical assistance resources necessary to perform role in selected strategy. a) Identify and report any gaps in workforce capacity to implement selected strategy and evidence-based approach.	Committed		
b) Utilize training and/or technical assistance offered by ACH to address areas identified as needing improvement.	Committed		
c) Track and report the number and names of staff trained in the best-practice or evidence-based approach(es).	Committed		
2) By March 31, 2019, use continuous quality improvement strategies, measures, and targets to support implementation of selected strategy. a) Assess and report the state of organization's quality improvement capacity, including: workforce trained, quality improvement (QI) tools and methodologies in use, quality improvement (QI) specific policies and procedures.	Committed		
b) Staff are trained in quality improvement methodologies (i.e., Institute for Healthcare Improvement (IHI), Quality Improvement, Results Based Accountability (RBA), Plan Do Study Act (PDSA), Lean Project Management).	Committed		
c) Report on existing quality improvement metrics that align with HCA's pay for performance metrics	Committed		
d) Ensure quality improvement methods are used to apply best-practice/evidence-based approaches for selected strategy	Committed		
e) Utilize direct transformation coaching when appropriate and/or available	Committed		

Exhibit A: Scope of Work
Participant: Snohomish Health District

B. Cross-Cutting Implementation Milestones & Tactics		Commitment	Partner Initials	ACH Initials
f) Report strategy implementation progress to monitor performance, provide performance feedback, track strategies, and identify barriers to implementation.		Committed		
3) By March 31, 2019, develop guidelines, policies, procedures and protocols to support selected strategy.		Committed		
a) Review and assess existing guidelines, policies, procedures, and protocols that serve as best practices for selected strategy				
b) As needed integrate new guidelines, policies, and procedures for selected strategy.		Committed		
c) Monitor implementation of guidelines, policies, procedures, and protocols and adjust as needed.		Committed		

Section C: Implementation Strategies


1.1 North Sound Community Hub, using Pathways Model			
Objective: Promote care coordination across the continuum of health, ensuring those with complex health needs are connected to the interventions and services needed to improve and manage their health.		Commitment	Partner Initials
1) By January 1, 2019, develop guidelines, policies, procedures and protocols to support selected strategy.		Not Committed to Section C, 1.1	
a) Review and assess existing guidelines, policies, procedures, and protocols that serve as best practice for selected strategy.			
b) As needed, integrate new guidelines, policies, and procedures for selected strategy.		NA	
c) Monitor implementation of guidelines, policies, procedures, and protocols and adjust as needed.		NA	
2) By January 1, 2019, use continuous quality improvement strategies, measures, and targets to support implementation of selected strategy.		NA	
a) Train staff in quality improvement methodologies.			
b) Assess and report the state of organization's quality improvement capacity, including: workforce trained, quality improvement (QI) tools and methodologies in use, quality improvement (QI) specific policies and procedures.		NA	
c) Report on existing quality improvement metrics that align with HCA's pay for performance metrics.		NA	
d) Ensure quality improvement methods are used to apply best-practice/evidence-based approaches for selected strategy.		NA	
e) Report strategy implementation progress to monitor performance, provide performance feedback, track strategies, and identify barriers to implementation.		NA	
f) Participate in review of HUB outcomes performance evaluation.		NA	

Exhibit A: Scope of Work
Participant: Snohomish Health District

g) Utilize Care Coordination Systems (CCS) Platform to track HUB referrals and clients	NA		
2) By January 31, 2019, implement selected strategy for identified populations.	NA		
a) Assess and report process gaps and alignment opportunities between selected Pathways.			
b) Participate in development and integration of HUB policies, procedures, and protocols for Care Coordination Agencies (CCAs) and care coordination staff.	NA		
c) Participate in HUB Advisory Committee meetings.	NA		

Exhibit A: Scope of Work
Participant: Snohomish Health District















1.2 Acute Care Transitions (physical health and behavioral health settings) Objective: Improve transitional care services to reduce avoidable hospital utilization and ensure individuals eligible or enrolled in Medicaid are getting the right care in the right place.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. Adopt and apply evidence-based approaches from Interventions to Reduce Acute Care Transfers (INTERACT), Transitional Care Model (TCM), The Care Transitions Intervention (CTI), or Care Transitions Interventions in Mental Health. Not Committed to Section C, 1.2	Not Committed to Section C, 1.2		
a) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		



Exhibit A: Scope of Work
Participant: Snohomish Health District


1.3 Transitional Care after Incarceration Objective: Improve transitional care services care for people returning to the community from prison or jail.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Collaborate with North Sound ACH implementation partners for selected strategy.	Not Committed to section C, 1.3		
b) Embed community health workers (CHWs) in criminal justice settings	NA		
c) Adopt and apply evidence-based approaches from one of the following: Guidelines for the Successful Transition of People with Behavioral Health Disorders from Jail and Prison; A Best Practice Approach to Community Re-entry from Jails for Inmates with Co-occurring Disorders: The APIC Model; and/or American Association of Community Psychiatrists' Principles for Managing Transitions in Behavioral Health Services.	NA		
d) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		

1.4 Emergency Department Diversion Objective: Implement diversion strategies to promote more appropriate use of alternatives to emergency department services, including increased use of primary care and social services.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Collaborate with North Sound ACH implementation partners for selected strategy.	Not Committed to Section C, 1.4		
b) Embed community health workers (CHWs) in emergency room setting.	NA		
c) Adopt and apply recommendations from Washington State Hospital Association's for emergency department diversion and the Community Paramedicine Model.	NA		
d) Community paramedics or EMTs have partnership with hospitals and social services.	NA		
e) Emergency department has open access, same-day walk-in capacity.	NA		
f) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		










1.5 Cross-sector Care Coordination and Diversion Collaboratives Objectives: Implement collaborative diversion strategies to promote more appropriate use of alternatives to emergency department services, including increased use of primary care and social services.		Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply evidence-based approaches from one of the following: Interventions to Law Enforcement Assisted Diversion (LEAD), Transitional Care Model (TCM), The Care Transitions Intervention (CTI), or Care Transitions Interventions in Mental Health.	Not Committed to section C, 1.5		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Participate in regularly scheduled cross-sector care meetings.	NA		


2.1 Prevent Opioid Use and Misuse Objective: Support the state's goals of reducing opioid-related morbidity and mortality through strategies that target prevention, treatment, and recovery supports.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply evidence-based approaches from Washington State Interagency Opioid Working Plan and North Sound Behavioral Health Organization (BHO) Opioid Reduction Plan.	Committed		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	Committed		
c) Use or expand use of the Prescription Drug Monitoring Program (PDMP) into workflow.	Not Committed		
d) Promote use of best practices for prescribing opioids for managing acute and chronic pain.	Committed		
e) Together with the Center for Opioid Safety Education and other partners, such as statewide associations, raise awareness and knowledge of the possible adverse effects of opioid use, including overdose, among opioid users.	Committed		
f) Prevent opioid initiation and misuse in communities, particularly among youth.	Committed		
g) Promote safe home storage and appropriate disposal of prescription pain medication to prevent misuse (i.e., "drug take back").	Committed		
h) Providers and staff are trained on guidelines on prescribing opioids for pain.	Not Committed		
i) Practice/clinic sites has electronic health records (EHRs) or other systems that provide clinical decision support for the opioid prescribing guidelines.	Not Committed		
j) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	Not Committed		

2.1 Prevent Opioid Use and Misuse			
Objective: Support the state's goals of reducing opioid-related morbidity and mortality through strategies that target prevention, treatment, and recovery supports.			
	Commitment	Partner Initials	ACH Initials
k) Implement the Six Building blocks model improving opioid management in primary care.	Not Committed		
l) Use AMDG guidelines on co-prescribing naloxone for patients on opioid medication.	Not Committed		


2.2 Link Individuals with Opioid Use Disorder with Treatment Objective: Reduce opioid-related morbidity and mortality through strategies that target prevention, treatment, and recovery supports.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply evidence-based approaches from the Washington State Interagency Opioid Working Plan and North Sound Behavioral Health Organization (BHO) Opioid Reduction Plan.	Not Committed to Section C, 2.2		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Build organization's capacity to recognize signs of possible opioid misuse, effectively identify Opioid Use Disorder, and link patients to appropriate treatment resources.	NA		
d) Expand access to, and utilization of, clinically-appropriate evidence-based practices for Opioid Use Disorder treatment in communities, particularly MAT.	NA		
e) Expand access to, and utilization of, Opioid Use Disorder medications in the criminal justice system.	NA		
f) Increase capacity of syringe exchange programs to effectively provide overdose prevention and engage beneficiaries in support services, including housing	NA		
g) Identify and treat OUD among pregnant and parenting women (PPW) and Neonatal Abstinence Syndrome (NAS) among newborns.	NA		
h) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	NA		
i) Implement the Six Building blocks model improving opioid management in primary care.	NA		


2.2 Link Individuals with Opioid Use Disorder with Treatment Objective: Reduce opioid-related morbidity and mortality through strategies that target prevention, treatment, and recovery supports.	Commitment	Partner Initials	ACH Initials
j) Healthcare providers use Opioid Guideline from Washington Agency Medical Directors' Group (AMDG) guidelines.	NA		
k) Organization site connects persons to MAT providers.	NA		
l) Utilize patient agreements for chronic opioid therapy (COT) and review them with patients annually.	NA		


2.3 Intervene in Opioid Overdoses to Prevent Death			
Objective: Reduce opioid-related morbidity and mortality through strategies that target prevention, treatment, and recovery supports.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations.	Committed		
a) Adopt and apply evidence-based approaches from Washington State Interagency Opioid Working Plan and North Sound Behavioral Health Organization (BHO) Opioid Reduction Plan.			
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	Committed		
c) Educate individuals who use heroin and/or prescription opioids, and those who may witness an overdose, on how to recognize and appropriately respond to an overdose.	Committed		
d) Make system-level improvements to increase availability and use of naloxone.	Committed		
e) Promote awareness and understanding of Washington State's Good Samaritan Law with the Center for Opioid Safety Education.	Committed		
f) Emergency department has protocols in place for providing overdose education, peer support, and take-home naloxone to individuals seen for opioid overdose.	Not Committed		
g) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	Not Committed		
h) Staff are trained to recognize and appropriately respond to an overdose.	Not Committed		
i) Providers co-prescribe Naloxone with medication-assisted treatment (MAT).	Not Committed		


2.4 Community Recovery Services and Networks for Opioid Use Disorder Objective: Reduce opioid-related morbidity and mortality through strategies that target prevention	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply evidence-based approaches from Washington State Interagency Opioid Working Plan and North Sound Behavioral Health Organization (BHO) Opioid Reduction Plan.	Not Committed to section C, 2.4		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Use Telehealth resources to expand capacity to support opioid use disorder prevention and treatment.	NA		
d) Link to public awareness programs such as "It Starts with One".	NA		
e) Enhance/develop or support the provision of peer and other recovery support services designed to improve treatment access and retention and support long-term recovery.	NA		
f) Establish or enhance community-based recovery support systems, networks, and organizations to develop capacity at the local level to design and implement peer and other recovery support services as vital components of recovery-oriented continuum of care.	NA		
g) Connect Substance Use Disorder providers with primary care, behavioral health, social service and peer recovery support providers to address access, referral and follow up for services.	NA		
h) Utilize technical assistance to organize or expand syringe exchange programs.	NA		
i) Mental health and substance use disorder (SUD) providers deliver acute care and recovery services for people with opioid use disorder (OUD).	NA		


2.4 Community Recovery Services and Networks for Opioid Use Disorder			
Objective: Reduce opioid-related morbidity and mortality through strategies that target prevention		Commitment	Partner Initials
j) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.		NA	
k) Give patients information about syringe exchange program.		NA	
l) Support linkages between syringe exchange programs and physical or behavioral health providers.		NA	


2.5 Full Spectrum of Reproductive Health Services (including Long-Acting Reversible Contraception (LARC)) Objective: Ensure individuals have access to high quality reproductive health care throughout their lives.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply requirements of CDC's recommendations to Improve Preconception Health and Health Care.	Not Committed to Section C, 2.5		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Facilitate referral of all women in first trimester of pregnancy to appropriate prenatal care	NA		
d) Facilitate referral of all women/individuals with high risk behaviors (alcohol or drug use, etc.) to evidence-based community support programs and specialty care.	NA		
e) Staff are trained to offer education and information resources to all patients on the full spectrum of contraceptive options and their relative effectiveness.	NA		
f) Incorporate 'One Key Question' into patient/client assessments.	NA		
g) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	NA		
h) Facilitate referral of women with history of adverse pregnancy outcomes to evidence-based community support programs.	NA		


2.6 Pediatric Practices to Promote Child Health, Well-child Visits and Childhood Immunizations Objective: Ensure children and families have access to high quality health care and promote the health of Washington's children.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply requirements and standards of evidence-based model or promising practices that improve well-child visit rates (for ages 3-6) and childhood immunization rates.	Not Committed to Section C, 2.6		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Embed Healthy Steps specialist or a trained staff member in pediatric practice to increase well-child visits, support early child behavioral health integration.	NA		
d) Integrate SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs	NA		
e) Facilitate clinical-community linkages with schools and early intervention programs (i.e., child care, preschools, home visiting) to promote well-child visits and immunizations.	NA		


2.7 Population Management in Oral Health Settings			
Objective: Increase access to oral health services to prevent or control the progression of oral disease.			
	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations.	Not Committed to Section C, 2.7		
a) Participate in North Sound ACH's Local Impact Network (LIN) for Oral Health.			
b) Adopt and apply requirements and standards of evidence-based model or promising practices that improves access to oral health services, especially among children and pregnant women.	NA		
c) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
d) Use International Statistical Classification of Diseases (ICD-10) coding in oral health settings.	NA		
e) Increase or expand use of silver diamine fluoride.	NA		
f) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	NA		


2.8 Dental Health Aide Therapists (DHATs) in Tribal Clinics (only tribal clinics or related organizations may respond to this strategy) Objective: Increase access to oral health services to prevent or control the progression of oral disease.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Participate in North Sound ACH's Local Impact Network (LIN) for Oral Health.	Not Committed to Section C, 2.8		
b) Adopt and apply requirements and standards of Dental Health Aide Therapists (DHATs) in Tribal Clinics.	NA		
c) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		


2.9 Mobile Dental Care in Community Settings			
Objective: Increase access to oral health services in remote and rural locations to prevent or control the progression of oral disease.			
	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations.	Not Committed to Section C, 2.9		
a) Participate in North Sound ACH's Local Impact Network (LIN) for Oral Health.			
b) Adopt and apply requirements and standards for mobile dental units and portable dental care equipment.	NA		
c) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		


2.10 Clinical transformation for prevention and management Objective: Integrate health system and community approaches to improve chronic disease management and control for asthma, diabetes, and heart disease.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Adopt and apply requirements of the Chronic Care Model, Diabetes Prevention Program (DPP) and Chronic Disease Self-Management (CDSM).	Not Committed to Section C, 2.10		
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
c) Use SBIRT (Screening, Brief Intervention, Referral to Treatment) to identify, reduce, and prevent problematic use, abuse, and dependence on alcohol and illicit drugs.	NA		

2.11 Community Linkages for Chronic Disease Prevention and Management Programs				
Objective: Integrate health system and community approaches to improve chronic disease management and control for asthma, diabetes, and heart disease.		Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations.		Not Committed to Section C, 2.11		
a) Adopt and apply requirements of the Chronic Care Model, The Community Guide, Community Paramedicine Model and/or Million Hearts Campaign.				
b) Use quality improvement methods to ensure application of best-practice/evidence-based approach.		NA		
c) Patients/clients are referred to Chronic disease education and support services such as Diabetes Prevention Program (DPP), Chronic Disease Self-Management (CDSM), and exercise programs based on patient diagnosis and profile.		NA		

3.1 Integrate Behavioral Health Services in Primary Care Settings Objective: Address physical and behavioral health needs in one system, through an integration of behavioral and physical health services.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Participate in North Sound Behavioral Health-Administrative Services Organization (BH-ASO) integration committee(s).	Not Committed to Section C, 3.1		
b) Providers are trained on the Collaborative Care Model of Integration.	NA		
c) Adopt and apply standards of the Bree Collaborative in the Behavioral Health Integration Report and Recommendations or Collaborative Care Model.	NA		
d) Assess current state of integration of physical and behavioral health care using the MeHAF Site Self-Assessment tool.	NA		

3.2 Integrate Physical Health Services in Behavioral Health Settings Objective: Address physical and behavioral health needs in one system, through an integration of behavioral and physical health services.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Participate in North Sound Behavioral Health-Administrative Services Organization (BH-ASO) integration committee(s).	Not Committed to Section C, 3.2		
b) Adopt and apply standards of the Bree Collaborative in the Behavioral Health Integration Report and Recommendations or Collaborative Care Model.	NA		
c) Assess current state of integration of physical and behavioral health care using the MeHAF Site Self-Assessment tool.	NA		
d) Enhance collaboration of primary care and behavioral health providers.	NA		

3.3 Integrate Reproductive Health Services in Clinical and Community Settings Objective: Address reproductive health needs of women and families, offering better coordinated care for patients and more seamless access to the services they need.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Incorporate One Key Question into patient/client assessments.	Not Committed to section C, 3.3		
b) Train providers on use of most effective contraception options.	NA		
c) Adopt and apply requirements of CDC's recommendations to Improve Preconception Health and Health Care, including, but not limited to: integrate risk assessment, educational and health promotion counseling to patients of childbearing age to reduce reproductive risk and improve pregnancy outcomes; integrate consumer-friendly tools and resources to help patients identify risks and make plans related to their reproductive health; and screen sexually active females aged 16-24 for chlamydia.	NA		
d) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		

3.4 Integrate Oral Health Care into Physical Health or Behavioral Health Settings Objective: Address physical, oral and behavioral health needs in one system through an integrated approach, offering better coordinated care for patients and more seamless access to the services they need.	Commitment	Partner Initials	ACH Initials
1) By March 31, 2019, implement selected strategy for identified populations. a) Participate in North Sound ACH's Local Impact Network (LIN) for Oral Health.	Not Committed to Section C, 3.4		
b) Adopt and apply action steps for integrating oral health screening, assessment, intervention, and referral into the primary care setting.	NA		
c) Use quality improvement methods to ensure application of best-practice/evidence-based approach.	NA		
d) Physical health providers are trained on screening for oral health needs and engagement with oral health provider.	NA		
e) Physical health providers are trained to apply fluoride varnish.	NA		
f) Physical health providers perform oral health screening when appropriate.	NA		
g) Facilitate referral of all patients/clients needing dental care to community dental providers, and/or mobile dental services.	NA		
h) Follow-up with oral health referral partner after referral is made.	NA		