

**Snohomish Health District**  
**2021 Financial Report - Balance Sheet**  
**As of 01/31/2021**

*Unaudited - for internal use only*

<b>Assets</b>	
Cash and Cash Equivalents	\$2,219,460
Investments	6,404,513
Unrealized Gain/(Loss) on Investments	24,961
Accounts Receivable	564,606
Due from Other Government	6,106,306
Prepaid Expenditures	234,640
<b>Total Assets</b>	<b>\$15,554,484</b>
<b>Liabilities</b>	
Revenue Collected in Advance	\$ 2,083
Accounts Payable	531,764
Other Accrued Liabilities	1,169,436
<b>Total Liabilities</b>	<b>\$1,703,283</b>
<b>Fund Balance</b>	
Non-Spendable*	\$57,238
Board-Approved Reserves:	
Working Capital	1,991,048
Compensated Absences**	1,417,000
Capital Improvements	70,000
Emergency	500,000
Rucker Building - Reserve from 2015 Water Damage	134,822
Estimated Programmatic Restricted Funds	1,930,252
Unreserved	7,750,841
<b>Total Fund Balance</b>	<b>\$13,851,201</b>
<b>Total Liabilities &amp; Fund Balance</b>	<b>\$15,554,484</b>

\* Includes Vital Statistics Fees due to the State, Payroll Taxes and Benefits & Revenue Collected in Advance

\*\* Liability increased from \$1,109,000 based on 12/31/2020 Annual Financial report.

**Snohomish Health District**  
**District-Wide Revenues & Expenditures**  
**For the 1 Months Ended 01/31/2021**  
*Unaudited - for internal use only*

	2019 YTD	2020 YTD	2021 Budget	2021 YTD	Remaining Balance	Actuals as % Budget
<b>Revenue:</b>						
Licenses & Permits	2,045,223	2,228,918	4,314,297	2,033,230	2,281,067	47.13%
Federal Grants	496,071	429,825	2,521,967	30,000	2,491,967	1.19%
State Grants	1,743,855	1,852,757	4,158,677	2,016,944	2,141,734	48.50%
Intergovernmental Revenue	445,994	381,605	2,579,426	501,955	2,077,472	19.46%
Charges for Goods & Services	106,029	91,255	2,239,463	128,471	2,110,992	5.74%
Miscellaneous Revenues	171,837	38,393	114,557	21,947	92,610	19.16%
<b>Total Revenues</b>	<b>5,009,009</b>	<b>5,022,752</b>	<b>15,928,387</b>	<b>4,732,546</b>	<b>11,195,841</b>	<b>29.71%</b>
<b>Expenditures</b>						
<u>Labor:</u>						
Salaries, Payroll Taxes & Benefits	(1,197,680)	(1,074,670)	(12,031,247)	(1,465,097)	(10,566,150)	12.18%
<u>Non-Labor:</u>						
Supplies	(10,467)	(9,684)	(229,036)	(82,500)	(146,536)	36.02%
Professional Services	(126,288)	(98,814)	(1,419,707)	(427,910)	(991,797)	30.14%
Communication	(14,650)	(7,457)	(141,387)	(17,692)	(123,695)	12.51%
Mileage & Travel	(4,797)	(224)	(39,716)	(720)	(38,996)	1.81%
Board of Health Per Diem	(770)	(495)	(10,380)	(1,315)	(9,065)	12.67%
Advertising	(3,075)	(1,489)	(25,027)	(50)	(24,977)	0.20%
Rents & Leases	(20,891)	(21,031)	(266,954)	(33,529)	(233,425)	12.56%
General Insurance	(105,367)	(118,818)	(180,009)	0	(180,009)	0.00%
Utilities	(6,397)	(6,918)	(75,540)	(7,423)	(68,117)	9.83%
Repairs & Maintenance	(34,932)	(52,442)	(597,441)	(17,298)	(580,143)	2.90%
Dues & Memberships	(40,315)	(39,740)	(48,471)	(37,671)	(10,800)	77.72%
Subscriptions	(3,829)	(1,180)	(5,142)	(3,791)	(1,351)	73.72%
Printing & Binding	(1,215)	(334)	(14,688)	(2,727)	(11,961)	18.56%
Tuition & Registration	(4,817)	(498)	(39,160)	(10)	(39,150)	0.03%
Software Licenses & Support	(100,403)	(318,381)	(648,528)	(83,281)	(565,247)	12.84%
Client Transport, Housing, Utilities	0	(1,173)	(4,800)	(1,540)	(3,260)	-
Other Miscellaneous	(16,890)	(16,214)	(81,154)	(13,598)	(67,556)	16.76%
Building	0	0	0	0	0	-
Vehicles & Computer Equipment	0	0	(70,000)	0	(70,000)	0.00%
Subtotal - Non-Labor	(495,104)	(694,891)	(3,897,140)	(731,056)	(3,166,084)	18.76%
<b>Total Expenditures</b>	<b>(1,692,783)</b>	<b>(1,769,561)</b>	<b>(15,928,387)</b>	<b>(2,196,153)</b>	<b>(13,732,234)</b>	<b>13.79%</b>
<b>Net Revenue</b>	<b>3,316,226</b>	<b>3,253,191</b>	<b>0</b>	<b>2,536,393</b>	<b>(2,536,393)</b>	

**Snohomish Health District**  
**COVID19 Supplementary Report**  
**For the 1 Months Ended 01/31/2021**  
*Unaudited - for internal use only*

	Program 37089	Program 37090	Program 37092	Program 37094	Program 37095	Program 37096	Program 37097	Program 37098	Program 37100	Total Response
	State Covid19 Response, includes some PHEPR	OH Staff & Non-Billable Expenditures	Covid19 County CARES	City of Arlington CARES Grant	CARES Comm Outreach PHN	County CARES Vaccine Plan	County CARES Contact Tracing	County CARES CD Response Team	COVID LHJ Reg-ConCon	
<b>Revenue</b>										
Federal Grants				30,000						30,000
State Grants										0
Charges for Goods & Services										0
Donation- Snohomish County Community Foundatior										0
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>

<b>Expenditures</b>										
<u>Labor:</u>										
Salaries, Payroll Taxes & Benefits	(769)	(74,971)	(131,244)		(225)	(38,235)	(352,185)	(91,004)	(1,561)	(690,195)
<u>Non-Labor:</u>										
Supplies	(2,433)		(42,058)			(2,076)	(703)	(556)		(47,827)
Professional Services	(9,757)		(275,260)		(2,932)	(8,474)	(41,183)	(57,340)		(394,945)
Communication			(2,383)			(96)	(3,206)	(351)		(6,037)
Mileage & Travel			(332)			(388)				(720)
Advertising					(50)					(50)
Rents & Leases			(13,652)				(155)			(13,807)
Repairs & Maintenance										0
Subscriptions			(2,500)					(1,000)		(3,500)
Printing & Binding			(2,727)							(2,727)
Other Miscellaneous		(3,981)	(199)							(4,180)
<b>Subtotal - Non-Labor</b>	<b>(12,189)</b>	<b>(3,981)</b>	<b>(339,111)</b>	<b>0</b>	<b>(2,982)</b>	<b>(11,035)</b>	<b>(45,247)</b>	<b>(59,247)</b>	<b>0</b>	<b>(473,792)</b>
<b>Total Expenditures Before Oh Allocation</b>	<b>(12,958)</b>	<b>(78,953)</b>	<b>(470,355)</b>	<b>0</b>	<b>(3,207)</b>	<b>(49,270)</b>	<b>(397,432)</b>	<b>(150,252)</b>	<b>(1,561)</b>	<b>(1,163,987)</b>
<b>Estimated Overhead Allocation @ 47.1% <sup>1</sup></b>	<b>(6,103)</b>	<b>78,953</b>	<b>(221,537)</b>	<b>0</b>	<b>(1,510)</b>	<b>(23,206)</b>	<b>(187,190)</b>	<b>(70,769)</b>	<b>(735)</b>	<b>(432,097)</b>
<b>Net Revenue</b>	<b>(19,061)</b>	<b>0</b>	<b>(691,892)</b>	<b>30,000</b>	<b>(4,717)</b>	<b>(72,476)</b>	<b>(584,622)</b>	<b>(221,021)</b>	<b>(2,296)</b>	<b>(1,566,085)</b>

<sup>1</sup> CARES funding does not allow billing to recover overhead.

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
<b><u>AGENCY-WIDE</u></b>				
	Revenue	15,928,387	4,732,546	(11,195,841)
	Expense	(15,928,387)	(2,196,153)	13,732,234
	Overhead Allocation <sup>1</sup>	0	0	0
	Agency Net Revenue	\$0	\$2,536,393	\$2,536,393
<b><u>ADMINISTRATIVE SERVICES DIVISION</u></b>				
N/A - Overhead	SHD General Overhead			
	Revenue	4,069,281	2,088,845	(\$1,980,436)
	Expense	(545,991)	(16,409)	529,582
	Overhead Allocation	(401,332)	407,729	809,061
	SHD General Overhead Program Net Revenue	\$3,121,958	\$2,480,165	(\$641,793)
N/A - Overhead	2015 Water Damage			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	2015 Water Damage Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Board of Health			
	Revenue	0	\$0	\$0
	Expense	(15,880)	(1,665)	14,215
	Overhead Allocation	15,880	1,665	(14,215)
	Board of Health Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Wellness Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,000)	(209)	791
	Overhead Allocation	1,000	209	(791)
	Wellness Committee Program Net Revenue	\$0	\$0	(\$0)
N/A - Overhead	Recognition Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,000)	0	1,000
	Overhead Allocation	1,000	0	(1,000)
	Recognition Committee Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Rucker Building			
	Revenue	204,132	18,368	(\$185,764)
	Expense	(535,324)	(42,456)	492,868
	Overhead Allocation	331,192	24,087	(307,105)
	Rucker Building Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Safety Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,500)	(1,843)	(343)
	Overhead Allocation	1,500	1,843	343
	Safety Committee Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	SHD Administration			
	Revenue	\$0	0	\$0
	Expense	(1,273,323)	(88,560)	1,184,763
	Overhead Allocation	1,273,323	88,560	(1,184,763)
	SHD Administration Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Finance Office & Finance Software Upgrade			
	Revenue	0	0	\$0
	Expense	(801,406)	(51,852)	749,554
	Overhead Allocation	801,406	51,852	(749,554)
	Finance Office & Finance Software Upgrade Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Human Resources			
	Revenue	\$0	\$0	\$0
	Expense	(360,039)	(19,197)	340,842
	Overhead Allocation	360,039	19,197	(340,842)
	Human Resources Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Information Systems			
	Revenue	0	\$0	\$0
	Expense	(871,328)	(1,340)	869,988
	Overhead Allocation	871,328	1,340	(869,988)
	Information Systems Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Communications/Policy			
	Revenue	\$0	\$0	\$0
	Expense	(499,639)	(19,788)	479,851
	Overhead Allocation	499,639	19,788	(479,851)
	Communications/Policy Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Benefits Allocation Pool			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	Benefits Allocation Pool Program Net Revenue	\$0	\$0	\$0

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
Kresge Foundation	<b>Kresge Foundation -ELPH Grant</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Kresge Foundation -ELPH Grant Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
WIC-Admin	<b>South County Building</b>			
	Revenue	\$0	\$0	\$0
	Expense	(208,870)	(17,340)	191,530
	Overhead Allocation	208,870	17,340	(191,530)
	<b>South County Building Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>ADMINISTRATION SERVICES DIVISION Net Revenue</b>	<b>\$3,121,958</b>	<b>\$2,480,165</b>	<b>(\$641,793)</b>

<b><u>PREVENTION SERVICES DIVISION</u></b>				
N/A - Overhead	<b>Prevention Services Administration</b>			
	Revenue	\$98,308	\$0	(\$98,308)
	Expense	(462,179)	(89,258)	372,921
	Overhead Allocation	363,871	89,258	(274,613)
	<b>Prevention Services Administration Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
N/A - Overhead	<b>PS Admin MAM Training Code 24</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>PS Admin MAM Training Code 24 Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
N/A - Overhead	<b>PS Admin MAM Claim Coordination</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>PS Admin MAM Claim Coordination Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Subtotal - Prevention Services Admin</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Assessment	<b>Assessment</b>			
	Revenue	\$0	\$0	\$0
	Expense	(218,638)	(94)	218,544
	Overhead Allocation	(102,978)	(44)	102,934
	<b>Assessment Program Net Revenue</b>	<b>(\$321,616)</b>	<b>(\$138)</b>	<b>\$321,478</b>
Child Care Outreach	<b>Childcare Outreach</b>			
	Revenue	\$3,000	\$1,080	(\$1,920)
	Expense	(260,789)	(11,800)	248,989
	Overhead Allocation	(122,832)	(5,558)	117,274
	<b>Childcare Outreach Program Net Revenue</b>	<b>(\$380,621)</b>	<b>(\$16,278)</b>	<b>\$364,343</b>
Child Care Outreach	<b>Childcare DCYFS</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Childcare DCYFS Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Subtotal - Childcare Outreach</b>	<b>(\$380,621)</b>	<b>(\$16,278)</b>	<b>\$364,343</b>
Communicable Disease Investigation	<b>Communicable Disease Surveillance &amp; Response</b>			
	Revenue	\$410,292	\$0	(\$410,292)
	Expense	(344,648)	(19,736)	324,912
	Overhead Allocation	(162,329)	(9,295)	153,034
	<b>Communicable Disease Surveillance &amp; Response Program Net Revenue</b>	<b>(\$96,685)</b>	<b>(\$29,031)</b>	<b>\$67,654</b>
FPHS	<b>Foundational Public Health Services</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Foundational Public Health Services Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Healthy Communities	<b>Healthy Communities GF</b>			
	Revenue	\$0	\$0	\$0
	Expense	(231,636)	(12,702)	218,934
	Overhead Allocation	(109,101)	(5,983)	103,118
	<b>Healthy Communities GF Program Net Revenue</b>	<b>(\$340,737)</b>	<b>(\$18,685)</b>	<b>\$322,052</b>
HIV / AIDS / STD	<b>Communicable Disease Investigation</b>			
	Revenue	\$0	\$300,298	\$300,298
	Expense	(350,267)	(7,701)	342,566
	Overhead Allocation	(164,976)	(3,627)	161,349
	<b>Communicable Disease Investigation Program Net Revenue</b>	<b>(\$515,243)</b>	<b>\$288,970</b>	<b>\$804,213</b>
HIV / AIDS / STD	<b>Sexually Transmitted Disease Control</b>			
	Revenue	\$502,692	\$0	(\$502,692)
	Expense	(60,593)	(12,120)	48,473
	Overhead Allocation	(28,539)	(5,709)	22,830
	<b>Sexually Transmitted Disease Control Program Net Revenue</b>	<b>\$413,560</b>	<b>(\$17,829)</b>	<b>(\$431,389)</b>

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
HIV / AIDS / STD	<b>AIDS Prevention &amp; Education - ConCon</b>			
	Revenue	\$55,731	\$0	(\$55,731)
	Expense	(14,564)	(3,461)	11,103
	Overhead Allocation	(6,860)	(1,630)	5,230
	<b>AIDS Prevention &amp; Education - ConCon Program Net Revenue</b>	<b>\$34,307</b>	<b>(\$5,091)</b>	<b>(\$39,398)</b>
HIV / AIDS / STD	<b>Infectious Disease Prevention Section</b>			
	Revenue	\$0	\$0	\$0
	Expense	(17,686)	0	17,686
	Overhead Allocation	(8,330)	0	8,330
	<b>Infectious Disease Prevention Section Program Net Revenue</b>	<b>(\$26,016)</b>	<b>\$0</b>	<b>\$26,016</b>
HIV / AIDS / STD	<b>HIV Prevention Contracts</b>			
	Revenue	\$190,000	\$0	(\$190,000)
	Expense	(90,490)	(10,875)	79,615
	Overhead Allocation	(42,621)	(5,122)	37,499
	<b>HIV Prevention Contracts Program Net Revenue</b>	<b>\$56,889</b>	<b>(\$15,997)</b>	<b>(\$72,886)</b>
HIV / AIDS / STD	<b>Expanded STD/HIV Test Services</b>			
	Revenue	\$0	\$0	\$0
	Expense	(63,120)	287	63,407
	Overhead Allocation	(29,730)	135	29,865
	<b>Expanded STD/HIV Test Services Program Net Revenue</b>	<b>(\$92,850)</b>	<b>\$422</b>	<b>\$93,272</b>
	<b><i>Subtotal - HIV / AIDS / STD</i></b>	<b>(\$129,353)</b>	<b>\$250,475</b>	<b>\$379,828</b>
Healthier Washington	<b>North Sound ACH</b>			
	Revenue	\$130,000	\$0	(\$130,000)
	Expense	(58,112)	(1,623)	56,489
	Overhead Allocation	(27,371)	(764)	26,607
	<b>North Sound ACH Program Net Revenue</b>	<b>\$44,517</b>	<b>(\$2,387)</b>	<b>(\$46,904)</b>
Healthier Washington	<b>Medical Reserve Corp Activities</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Medical Reserve Corp Activities Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b><i>Subtotal - Healthier Washington</i></b>	<b>\$44,517</b>	<b>(\$2,387)</b>	<b>(\$46,904)</b>
Maternal Child Health (Block Grant)	<b>Field Parent Child Health - Maternal Child Hlth Block Grant</b>			
	Revenue	\$236,712	\$0	(\$236,712)
	Expense	(11,616)	(669)	10,947
	Overhead Allocation	(5,471)	(315)	5,156
	<b>Field Parent Child Health - Maternal Child Hlth Block Grant Program Net Revenue</b>	<b>\$219,625</b>	<b>(\$984)</b>	<b>(\$220,609)</b>
Maternal Child Health (Block Grant)	<b>Parent Child Health-Child 1-22 - Maternal Child Hlth Blk Grt</b>			
	Revenue	\$0	\$0	\$0
	Expense	(136,013)	(11,642)	124,371
	Overhead Allocation	(64,062)	(5,483)	58,579
	<b>Parent Child Health-Child 1-22 - Maternal Child Hlth Blk Grt Program Net Revenue</b>	<b>(\$200,075)</b>	<b>(\$17,125)</b>	<b>\$182,950</b>
Maternal Child Health (Block Grant)	<b>Children with Special Health Care Needs</b>			
	Revenue	\$224,042	\$0	(\$224,042)
	Expense	(192,528)	(12,006)	180,522
	Overhead Allocation	(90,681)	(5,655)	85,026
	<b>Children with Special Health Care Needs Program Net Revenue</b>	<b>(\$59,167)</b>	<b>(\$17,661)</b>	<b>\$41,506</b>
	<b><i>Subtotal - Maternal Child Health Block Grant</i></b>	<b>(\$39,617)</b>	<b>(\$35,770)</b>	<b>\$3,847</b>
Opioid Outreach	<b>Naloxone Purchase</b>			
	Revenue	\$0	\$0	\$0
	Expense	(50,000)	(22,500)	27,500
	Overhead Allocation	(23,550)	(10,598)	12,952
	<b>Naloxone Purchase Program Net Revenue</b>	<b>(\$73,550)</b>	<b>(\$33,098)</b>	<b>\$40,452</b>
Opioid Outreach	<b>Rural Comm Resp Plan</b>			
	Revenue	\$313,240	\$0	(\$313,240)
	Expense	(222,339)	(3,246)	219,093
	Overhead Allocation	(104,722)	(1,529)	103,193
	<b>Rural Comm Resp Plan Program Net Revenue</b>	<b>(\$13,821)</b>	<b>(\$4,775)</b>	<b>\$9,046</b>
Opioid Outreach	<b>Overdose Data to Action Prevention</b>			
	Revenue	\$240,000	\$0	(\$240,000)
	Expense	(168,084)	(10,355)	157,729
	Overhead Allocation	(79,168)	(4,877)	74,291
	<b>Overdose Data to Action Prevention Program Net Revenue</b>	<b>(\$7,252)</b>	<b>(\$15,232)</b>	<b>(\$7,980)</b>
	<b><i>Subtotal - Opioid Outreach</i></b>	<b>(\$94,623)</b>	<b>(\$53,105)</b>	<b>\$41,518</b>
Perinatal Hepatitis B	<b>Perinatal Hepatitis B</b>			
	Revenue	\$20,125	\$0	(\$20,125)
	Expense	(17,474)	0	17,474
	Overhead Allocation	(8,230)	0	8,230
	<b>Perinatal Hepatitis B Program Net Revenue</b>	<b>(\$5,579)</b>	<b>\$0</b>	<b>\$5,579</b>



Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
PHEPR	<b>PHEPR Admin</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>PHEPR Admin Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>BioTerrorism/Implementation/Region - ConCon</b>			
	Revenue	\$535,318	\$0	(\$535,318)
	Expense	(538,090)	(61,842)	476,248
	Overhead Allocation	(253,440)	(29,128)	224,312
<b>BioTerrorism/Implementation/Region - ConCon Program Net Revenue</b>		<b>(\$256,212)</b>	<b>(\$90,970)</b>	<b>\$165,242</b>
PHEPR	<b>PHEPR - Cities Readiness - ConCon</b>			
	Revenue	\$132,220	\$0	(\$132,220)
	Expense	(81,836)	(24,555)	57,281
	Overhead Allocation	(38,545)	(11,565)	26,980
<b>PHEPR - Cities Readiness - ConCon Program Net Revenue</b>		<b>\$11,839</b>	<b>(\$36,120)</b>	<b>(\$47,959)</b>
PHEPR	<b>Ebola Threat</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>Ebola Threat Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>NACCHO MRC Pilot</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>NACCHO MRC Pilot Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>Hepatitis A Response 2020</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>Hepatitis A Response 2020 Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>Hepatitis A Outbreak</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>Hepatitis A Outbreak Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>CoronaVirus Resp 2020</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(5,178)	(5,178)
	Overhead Allocation	0	(2,439)	(2,439)
<b>CoronaVirus Resp 2020 Program Net Revenue</b>		<b>\$0</b>	<b>(\$7,617)</b>	<b>(\$7,617)</b>
PHEPR	<b>CoronaVirus Resp 2020 - Non-Billable</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(78,953)	(78,953)
	Overhead Allocation	0	78,953	78,953
<b>CoronaVirus Resp 2020 - Non-Billable Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>CoronaVirus Resp 2020 - Mobile Testing</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>CoronaVirus Resp 2020 - Mobile Testing Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PHEPR	<b>CoronaVirus Resp 2020 - CARES (County)</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(470,355)	(470,355)
	Overhead Allocation	0	(221,537)	(221,537)
<b>CoronaVirus Resp 2020 - CARES (County) Program Net Revenue</b>		<b>\$0</b>	<b>(\$691,892)</b>	<b>(\$691,892)</b>
PHEPR	<b>DOH Coronavirus Response</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(7,780)	(7,780)
	Overhead Allocation	0	(3,664)	(3,664)
<b>DOH Coronavirus Response Program Net Revenue</b>		<b>\$0</b>	<b>(\$11,444)</b>	<b>(\$11,444)</b>
PHEPR	<b>City of Arlington CARES Grant</b>			
	Revenue	\$0	\$30,000	\$30,000
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>City of Arlington CARES Grant Program Net Revenue</b>		<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>
PHEPR	<b>CARES Comm Outreach PHN</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(3,207)	(3,207)
	Overhead Allocation	0	(1,510)	(1,510)
<b>CARES Comm Outreach PHN Program Net Revenue</b>		<b>\$0</b>	<b>(\$4,717)</b>	<b>(\$4,717)</b>

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
PHEPR	<b>County CARES Vaccine Pln</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(49,270)	(49,270)
	Overhead Allocation	0	(23,206)	(23,206)
<b>County CARES Vaccine Pln Program Net Revenue</b>		<b>\$0</b>	<b>(\$72,476)</b>	<b>(\$72,476)</b>
PHEPR	<b>County CARES Contact Tracing</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(397,432)	(397,432)
	Overhead Allocation	0	(187,190)	(187,190)
<b>County CARES Contact Tracing Program Net Revenue</b>		<b>\$0</b>	<b>(\$584,622)</b>	<b>(\$584,622)</b>
PHEPR	<b>County CARES CD Response Team</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(150,252)	(150,252)
	Overhead Allocation	0	(70,769)	(70,769)
<b>County CARES CD Response Team Program Net Revenue</b>		<b>\$0</b>	<b>(\$221,021)</b>	<b>(\$221,021)</b>
PHEPR	<b>COVID LHJ Reg-ConCon</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(1,561)	(1,561)
	Overhead Allocation	0	(735)	(735)
<b>COVID LHJ Reg-ConCon Program Net Revenue</b>		<b>\$0</b>	<b>(\$2,296)</b>	<b>(\$2,296)</b>
<b>Subtotal - PHEPR</b>		<b>(\$244,373)</b>	<b>(\$1,693,175)</b>	<b>(\$1,448,802)</b>
Population Based Parent Child Health	<b>Population Based Parent Child Health</b>			
	Revenue	\$0	\$0	\$0
	Expense	(251,155)	(10,356)	240,799
	Overhead Allocation	(118,294)	(4,878)	113,416
<b>Population Based Parent Child Health Program Net Revenue</b>		<b>(\$369,449)</b>	<b>(\$15,234)</b>	<b>\$354,215</b>
Population Based Parent Child Health	<b>ABCD Project</b>			
	Revenue	\$43,000	\$0	(\$43,000)
	Expense	(26,050)	(2,583)	23,467
	Overhead Allocation	(12,270)	(1,217)	11,053
<b>ABCD Project Program Net Revenue</b>		<b>\$4,680</b>	<b>(\$3,800)</b>	<b>(\$8,480)</b>
Population Based Parent Child Health	<b>Work First</b>			
	Revenue	\$7,150	\$0	(\$7,150)
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>Work First Program Net Revenue</b>		<b>\$7,150</b>	<b>\$0</b>	<b>(\$7,150)</b>
Population Based Parent Child Health	<b>Childhood Lead Poisoning</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>Childhood Lead Poisoning Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal - Population Based Parent Child Health</b>		<b>(\$357,619)</b>	<b>(\$19,035)</b>	<b>\$338,584</b>
SNAP Ed	<b>SNAP - ED Project</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
<b>SNAP - ED Project Program Net Revenue</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Refugee Health	<b>Refugee Health</b>			
	Revenue	\$235,811	\$0	(\$235,811)
	Expense	(182,943)	(14,021)	168,922
	Overhead Allocation	(86,166)	(6,604)	79,562
<b>Refugee Health Program Net Revenue</b>		<b>(\$33,298)</b>	<b>(\$20,625)</b>	<b>\$12,673</b>
Tobacco & Vaping Prevention	<b>Tobacco Prevention</b>			
	Revenue	\$37,772	\$0	(\$37,772)
	Expense	(26,400)	(14,274)	12,126
	Overhead Allocation	(12,434)	(6,723)	5,711
<b>Tobacco Prevention Program Net Revenue</b>		<b>(\$1,062)</b>	<b>(\$20,997)</b>	<b>(\$19,935)</b>
Tobacco & Vaping Prevention	<b>FPH Tobacco/Vaping</b>			
	Revenue	\$81,575	\$0	(\$81,575)
	Expense	(57,880)	0	57,880
	Overhead Allocation	(27,261)	0	27,261
<b>FPH Tobacco/Vaping Program Net Revenue</b>		<b>(\$3,566)</b>	<b>\$0</b>	<b>\$3,566</b>
Tobacco & Vaping Prevention	<b>CDC Tobacco</b>			
	Revenue	\$56,259	\$0	(\$56,259)
	Expense	(40,782)	0	40,782
	Overhead Allocation	(19,208)	0	19,208
<b>CDC Tobacco Program Net Revenue</b>		<b>(\$3,731)</b>	<b>\$0</b>	<b>\$3,731</b>
Tobacco & Vaping Prevention	<b>FY19 Marijuana Tobacco Edu</b>			
	Revenue	\$18,599	\$0	(\$18,599)
	Expense	(12,988)	0	12,988
	Overhead Allocation	(6,117)	0	6,117
<b>FY19 Marijuana Tobacco Edu Program Net Revenue</b>		<b>(\$506)</b>	<b>\$0</b>	<b>\$506</b>
<b>Subtotal - Tobacco &amp; Vaping Prevention</b>		<b>(\$8,865)</b>	<b>(\$20,997)</b>	<b>(\$12,132)</b>



Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
Tuberculosis Control & Elimination	<b>Tuberculosis</b>			
	Revenue	\$1,104,891	\$143,258	(\$961,633)
	Expense	(721,772)	(61,999)	659,773
	Overhead Allocation	(339,955)	(29,202)	310,753
	<b>Tuberculosis Program Net Revenue</b>	<b>\$43,164</b>	<b>\$52,057</b>	<b>\$8,893</b>
Tuberculosis Control & Elimination	<b>Multi Drug Resistant Tuberculosis</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Multi Drug Resistant Tuberculosis Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Tuberculosis Control & Elimination	<b>Tuberculosis Control/Elimination - ConCon</b>			
	Revenue	\$325,172	\$0	(\$325,172)
	Expense	(216,102)	(8,157)	207,945
	Overhead Allocation	(101,784)	(3,842)	97,942
	<b>Tuberculosis Control/Elimination - ConCon Program Net Revenue</b>	<b>\$7,286</b>	<b>(\$11,999)</b>	<b>(\$19,285)</b>
	<b>Subtotal - Tuberculosis Control &amp; Elimination</b>	<b>\$50,450</b>	<b>\$40,058</b>	<b>(\$10,392)</b>
Vaccine Preventable Diseases	<b>Immunizations-Gen Operations</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>Immunizations-Gen Operations Program Net Revenue</b>	<b>(\$317,886)</b>	<b>(\$11,999)</b>	<b>\$305,887</b>
Vaccine Preventable Diseases	<b>VPD-Immunizations-5930</b>			
	Revenue	\$0	\$0	\$0
	Expense	(158,389)	(1,023)	157,366
	Overhead Allocation	(74,601)	(482)	74,119
	<b>VPD-Immunizations-5930 Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Vaccine Preventable Diseases	<b>VPD Outbreak Response BB1</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	<b>VPD Outbreak Response BB1 Program Net Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Vaccine Preventable Diseases	<b>VPD-Enhanced Flu</b>			
	Revenue	\$22,575	\$0	(\$22,575)
	Expense	(44,579)	0	44,579
	Overhead Allocation	(20,997)	0	20,997
	<b>VPD-Enhanced Flu Program Net Revenue</b>	<b>(\$43,001)</b>	<b>\$0</b>	<b>\$43,001</b>
Vaccine Preventable Diseases	<b>Immunizations Rates</b>			
	Revenue	\$45,150	\$0	(\$45,150)
	Expense	(93,461)	(2,917)	90,544
	Overhead Allocation	(44,020)	(1,374)	42,646
	<b>Immunizations Rates Program Net Revenue</b>	<b>(\$92,331)</b>	<b>(\$4,291)</b>	<b>\$88,040</b>
Vaccine Preventable Diseases	<b>Vaccine Hesitancy</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(4,148)	(4,148)
	Overhead Allocation	0	(1,954)	(1,954)
	<b>Vaccine Hesitancy Program Net Revenue</b>	<b>\$0</b>	<b>(\$6,102)</b>	<b>(\$6,102)</b>
Vaccine Preventable Diseases	<b>VFC - Immunization - ConCon</b>			
	Revenue	\$70,387	\$0	(\$70,387)
	Expense	(50,401)	(359)	50,042
	Overhead Allocation	(23,739)	(169)	23,570
	<b>VFC - Immunization - ConCon Program Net Revenue</b>	<b>(\$3,753)</b>	<b>(\$528)</b>	<b>\$3,225</b>
	<b>Subtotal - Vaccine Preventable Diseases</b>	<b>(\$372,075)</b>	<b>(\$12,426)</b>	<b>\$359,649</b>
Viral Hepatitis Outreach	<b>Viral Hepatitis Outreach</b>			
	Revenue	\$32,667	\$0	(\$32,667)
	Expense	(107,400)	(2,810)	104,590
	Overhead Allocation	(50,585)	(1,324)	49,261
	<b>Viral Hepatitis Outreach Program Net Revenue</b>	<b>(\$125,318)</b>	<b>(\$4,134)</b>	<b>\$121,184</b>
Viral Hepatitis Outreach	<b>Viral Hepatitis Surv</b>			
	Revenue	\$0	\$0	\$0
	Expense	0	(1,634)	(1,634)
	Overhead Allocation	0	(769)	(769)
	<b>Viral Hepatitis Surv Program Net Revenue</b>	<b>\$0</b>	<b>(\$2,403)</b>	<b>(\$2,403)</b>
	<b>Subtotal - Viral Hepatitis Outreach</b>	<b>(\$125,318)</b>	<b>(\$6,537)</b>	<b>\$118,781</b>
Youth Marijuana Prevention Education	<b>Youth Marijuana Prevention Education Program</b>			
	Revenue	\$26,000	\$0	(\$26,000)
	Expense	(24,158)	(1,097)	23,061
	Overhead Allocation	(11,378)	(517)	10,861
	<b>Youth Marijuana Prevention Education Program Program Net Revenue</b>	<b>(\$9,536)</b>	<b>(\$1,614)</b>	<b>\$7,922</b>
	<b>PREVENTION SERVICES DIVISION Net Revenue</b>	<b>(\$2,464,948)</b>	<b>(\$1,639,268)</b>	<b>\$825,680</b>

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
<b><u>ENVIRONMENTAL HEALTH DIVISION</u></b>				
N/A - Overhead	Environment Health Administration			
	Revenue	\$0	\$60	\$60
	Expense	(372,238)	(20,823)	351,415
	Overhead Allocation	372,238	20,763	(351,475)
Environment Health Administration Program Net Revenue		\$0	\$0	\$0
Drinking Water	Private/Public Water Supplies			
	Revenue	\$150,928	\$16,205	(\$134,723)
	Expense	(186,769)	(8,271)	178,498
	Overhead Allocation	(87,968)	(3,896)	84,072
Private/Public Water Supplies Program Net Revenue		(\$123,809)	\$4,038	\$127,847
Drinking Water	Sanitary Surveys-grpA-CC			
	Revenue	\$9,000	\$0	(\$9,000)
	Expense	(6,479)	0	6,479
	Overhead Allocation	(3,052)	0	3,052
Sanitary Surveys-grpA-CC Program Net Revenue		(\$531)	\$0	\$531
Drinking Water	Sanitary Survey-GrpA-TA-CC			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
Sanitary Survey-GrpA-TA-CC Program Net Revenue		\$0	\$0	\$0
Drinking Water	Water Well Construction			
	Revenue	\$22,500	\$0	(\$22,500)
	Expense	(20,575)	(2,599)	17,976
	Overhead Allocation	(9,691)	(1,224)	8,467
Water Well Construction Program Net Revenue		(\$7,766)	(\$3,823)	\$3,943
Subtotal - Drinking Water		(\$132,106)	\$215	\$132,321
Food	Food Program			
	Revenue	\$2,832,810	\$1,872,692	(\$960,118)
	Expense	(2,073,138)	(131,863)	1,941,275
	Overhead Allocation	(976,448)	(62,108)	914,340
Food Program Program Net Revenue		(\$216,776)	\$1,678,721	\$1,895,497
Living Environment	Living Environment (Camps)			
	Revenue	\$4,855	\$0	(\$4,855)
	Expense	0	0	0
	Overhead Allocation	0	0	0
Living Environment (Camps) Program Net Revenue		\$4,855	\$0	(\$4,855)
Living Environment	Schools			
	Revenue	\$61,859	\$1,801	(\$60,058)
	Expense	(123,317)	(3,763)	119,554
	Overhead Allocation	(58,082)	(1,773)	56,309
Schools Program Net Revenue		(\$119,540)	(\$3,735)	\$115,805
Living Environment	Water Sports			
	Revenue	\$312,962	\$1,235	(\$311,727)
	Expense	(297,545)	(5,298)	292,247
	Overhead Allocation	(140,144)	(2,495)	137,649
Water Sports Program Net Revenue		(\$124,727)	(\$6,558)	\$118,169
Living Environment	Smoking in Public Places			
	Revenue	\$0	\$0	\$0
	Expense	0	(378)	(378)
	Overhead Allocation	0	(178)	(178)
Smoking in Public Places Program Net Revenue		\$0	(\$556)	(\$556)
Living Environment	EHP Shellfish			
	Revenue	\$5,000	\$0	(\$5,000)
	Expense	(3,649)	0	3,649
	Overhead Allocation	(1,719)	0	1,719
EHP Shellfish Program Net Revenue		(\$368)	\$0	\$368
Subtotal - Living Environment		(\$239,780)	(\$10,849)	\$228,931
Onsite Sewage	Liquid Waste			
	Revenue	\$1,336,220	\$204,404	(\$1,131,817)
	Expense	(940,662)	(88,442)	852,221
	Overhead Allocation	(443,052)	(41,656)	401,396
Liquid Waste Program Net Revenue		(\$47,494)	\$74,306	\$121,800
Onsite Sewage	OSS Monitor & Maintenance			
	Revenue	\$131,760	\$13,153	(\$118,607)
	Expense	(91,246)	(8,646)	82,601
	Overhead Allocation	(42,977)	(4,072)	38,905
OSS Monitor & Maintenance Program Net Revenue		(\$2,463)	\$436	\$2,899
Onsite Sewage	Surface Water Management			
	Revenue	\$43,000	\$0	(\$43,000)
	Expense	0	(1,680)	(1,680)
	Overhead Allocation	0	(791)	(791)
Surface Water Management Program Net Revenue		\$43,000	(\$2,471)	(\$45,471)

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
Onsite Sewage	<b>Small Onsite Septic Local Health Jurisdiction Contracts</b>			
	Revenue	\$102,448	\$5,072	(\$97,376)
	Expense	(35,587)	(7,006)	28,581
	Overhead Allocation	(16,761)	(3,300)	13,461
<b>Small Onsite Septic Local Health Jurisdiction Contracts Program Net Revenue</b>		<b>\$50,100</b>	<b>(\$5,234)</b>	<b>(\$55,334)</b>
<b>Subtotal - Onsite Sewage</b>		<b>\$43,143</b>	<b>\$67,037</b>	<b>\$23,894</b>
Solid & Hazardous Waste	<b>SWG-Facilities</b>			
	Revenue	\$372,636	\$0	(\$372,636)
	Expense	(233,425)	(6,224)	227,201
	Overhead Allocation	(109,943)	(2,932)	107,011
<b>SWG-Facilities Program Net Revenue</b>		<b>\$29,268</b>	<b>(\$9,156)</b>	<b>(\$38,424)</b>
Solid & Hazardous Waste	<b>SWG Enforcement</b>			
	Revenue	\$325,250	\$0	(\$325,250)
	Expense	(277,026)	(13,706)	263,320
	Overhead Allocation	(130,479)	(6,455)	124,024
<b>SWG Enforcement Program Net Revenue</b>		<b>(\$82,255)</b>	<b>(\$20,161)</b>	<b>\$62,094</b>
Solid & Hazardous Waste	<b>Local Source Control Specialist Partners - DOE</b>			
	Revenue	\$252,317	\$0	(\$252,317)
	Expense	(229,945)	(4,108)	225,837
	Overhead Allocation	(108,304)	(1,935)	106,369
<b>Local Source Control Specialist Partners - DOE Program Net Revenue</b>		<b>(\$85,932)</b>	<b>(\$6,043)</b>	<b>\$79,889</b>
<b>Subtotal - Solid &amp; Hazardous Waste</b>		<b>(\$138,919)</b>	<b>(\$35,360)</b>	<b>\$103,559</b>
Vital Records	<b>Vital Records</b>			
	Revenue	\$492,741	\$36,075	(\$456,667)
	Expense	(316,324)	(27,425)	288,899
	Overhead Allocation	(148,989)	(12,917)	136,072
<b>Vital Records Program Net Revenue</b>		<b>\$27,428</b>	<b>(\$4,267)</b>	<b>(\$31,695)</b>
<b>ENVIRONMENTAL HEALTH DIVISION Net Revenue</b>		<b>(\$657,010)</b>	<b>\$1,695,496</b>	<b>\$2,352,506</b>
<b>AGENCY Net Revenue</b>		<b>\$0</b>	<b>\$2,536,393</b>	<b>\$2,536,393</b>
<sup>1</sup> The 2021 Budget used 2020 Indirect Rates in effect during budget development. Those rates varied by Division. The 2020 Overhead for Actuals is based on the Department of Health approved rate for the District of 45.7%.				

\$13,000,000

\$12,000,000

\$11,000,000

\$10,000,000

\$9,000,000

\$8,000,000

\$7,000,000

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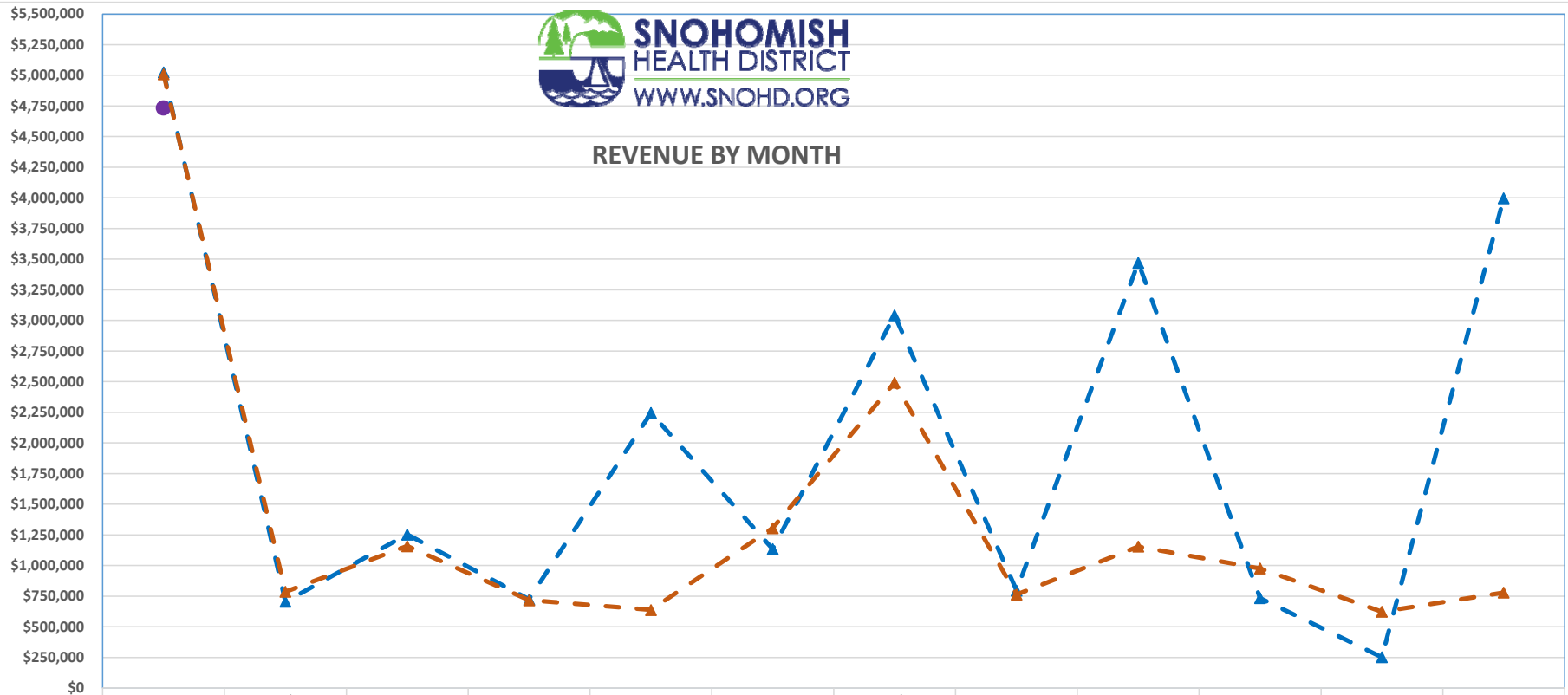
### CASH & INVESTMENT BALANCES

● 2021	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
	\$8,648,933											
▲ 2020	\$11,299,562	\$10,746,334	\$10,533,896	\$11,552,494	\$11,395,924	\$10,774,336	\$11,807,570	\$11,356,479	\$10,980,315	9,568,677	\$9,060,806	\$8,537,545
▲ 2019	\$11,730,386	\$11,521,695	\$10,343,853	\$9,558,126	\$9,477,681	\$9,697,330	\$10,302,647	\$9,734,148	\$9,423,292	8,814,552	\$8,873,981	\$9,787,401



**SNOHOMISH**  
HEALTH DISTRICT  
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### REVENUE BY MONTH

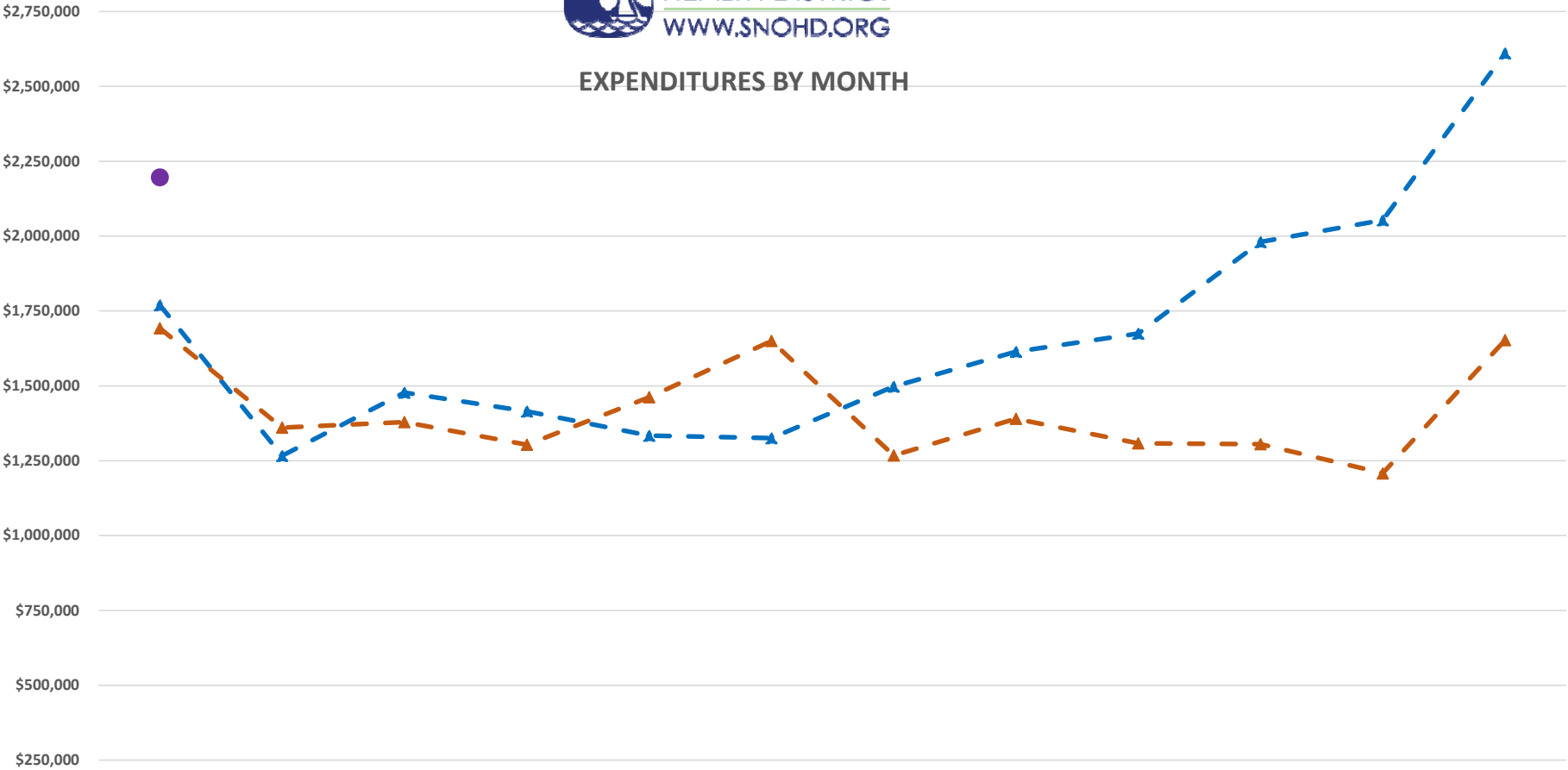


	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	\$4,732,546											
2020	\$5,022,752	\$704,483	\$1,253,341	\$723,812	\$2,244,781	\$1,134,322	\$3,042,540	\$796,071	\$3,469,899	\$733,762	\$251,763	\$3,996,624
2019	\$5,009,009	\$786,447	\$1,158,356	\$716,837	\$637,641	\$1,305,047	\$2,491,737	\$763,203	\$1,155,033	\$976,300	\$623,987	\$779,584





### EXPENDITURES BY MONTH



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	\$2,196,153											
2020	\$1,769,561	\$1,266,285	\$1,477,709	\$1,414,579	\$1,333,531	\$1,325,695	\$1,497,509	\$1,614,195	\$1,675,000	\$1,981,088	\$2,053,650	\$2,610,879
2019	\$1,692,783	\$1,360,627	\$1,378,901	\$1,303,038	\$1,461,877	\$1,649,789	\$1,267,496	\$1,389,908	\$1,308,405	\$1,305,093	\$1,208,078	\$1,652,668