Snohomish Health District

2021 Financial Report - Balance Sheet As of 03/31/2021

Unaudited - for internal use only

Assets	
Cash and Cash Equivalents	\$832,635
Investments	11,485,696
Unrealized Gain/(Loss) on Investments	24,961
Accounts Receivable	356,023
Due from Other Government	4,296,229
Prepaid Expenditures	8,423
Total Assets	\$17,003,967
Liabilities	
Revenue Collected in Advance	\$ 2,083
Accounts Payable	758,001
Other Accrued Liabilities	989,892
Total Liabilities	\$1,749,976
Fund Balance	
Non-Spendable*	\$65,858
Board-Approved Reserves:	
Working Capital - 45 Days of Operating Budget	1,991,048
Compensated Absences**	1,417,000
Capital Improvements	70,000
Emergency	500,000
Rucker Building - Reserve from 2015 Water Damage	134,822
Estimated Programmatic Restricted Funds	1,930,252
Unreserved	9,145,011
Total Fund Balance	\$15,253,991
Total Liabilities & Fund Balance	\$17,003,967

^{*} Includes Vital Statistics Fees due to the State, Payroll Taxes and Benefits & Revenue Collected in Advance

^{**} Liability increased from \$1,109,000 based on 12/31/2020 Annual Financial report.

Snohomish Health District District-Wide Revenues & Expenditures For the 3 Months Ended 03/31/2021

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	2019 YTD	2020 YTD	2021 Budget	2021 YTD	Remaining Balance	Actuals as % Budget	Comments
Revenue:							
Licenses & Permits	2,317,273	2,557,611	4,314,297	2,284,325	2,029,972	52.95%	Annual permits recorded in January
Federal Grants	1,211,721	1,050,501	2,521,967	3,537,698	(1,015,731)	140.28%	Unbudgeted Covid19 revenue
State Grants	1,906,317	2,006,422	4,158,677	2,141,426	2,017,251	51.49%	Unbudgeted Covid19 revenue
Intergovernmental Revenue	861,741	800,166	2,579,426	914,750	1,664,676	35.46%	Per Capita billed at the beginning of the year
Charges for Goods & Services	399,024	427,984	2,239,463	571,913	1,667,550	25.54%	
Miscellaneous Revenues	257,735	167,325	114,557	20,476	94,081	17.87%	Significant decrease in investment rates
Total Revenues	6,953,812	7,010,009	15,928,387	9,470,589	6,457,798	59.46%	
Expenditures							
<u>Labor:</u>							
Salaries, Payroll Taxes & Benefits	(3,496,473)	(3,326,435)	(12,031,247)	(4,296,831)	(7,734,416)	35.71%	Covid19 activities
Non-Labor:							
Supplies	(53,207)	(51,107)	(229,036)	(174,402)	(54,634)	76.15%	Covid19 activities
Professional Services	(341,662)	(301,015)	(1,419,707)	(1,483,637)	63,930		Covid19 activities
Communication	(30,251)	(42,928)	(141,387)	(40,640)	(100,747)		Covid19 activities
Mileage & Travel	(7,554)	(4,046)	(39,716)	(2,132)	(37,584)	5.37%	
Board of Health Per Diem	(2,640)	(3,520)	(10,380)	(3,295)	(7,085)	31.74%	
Advertising	(3,115)	(7,133)	(25,027)	(711)	(24,316)	2.84%	
Rents & Leases	(63,245)	(74,164)	(266,954)	(174,204)	(92,750)	65.26%	Covid19 activities
General Insurance	(105,367)	(118,818)	(180,009)	(125,845)	(54,164)	69.91%	Prepaids at 12/31/2020 were not reversed in January in error, will correct 3/2021
Utilities	(20,107)	(20,628)	(75,540)	(22,016)	(53,524)	29.14%	
Repairs & Maintenance	(97,688)	(125,415)	(597,441)	(118,465)	(478,976)	19.83%	
Dues & Memberships	(41,300)	(41,379)	(48,471)	(42,443)	(6,028)	87.56%	Many are paid at the beginning of the year
Subscriptions	(4,061)	(6,891)	(5,142)	(14,364)	9,222	279.35%	Covid19 activities
Printing & Binding	(3,079)	(4,474)	(14,688)	(7,866)	(6,822)	53.56%	Covid19 activities
Tuition & Registration	(10,199)	(5,383)	(39,160)	(4,223)	(34,937)	10.78%	reduced attendance due to Covid19 workload
Software Licenses & Support	(109,913)	(318,647)	(648,528)	(374,452)	(274,076)	57.74%	Often paid early in the year
Client Transport, Housing, Utilities	0	(1,402)	(4,800)	(2,790)	(2,010)	-	
Other Miscellaneous	(42,452)	(27,672)	(81,154)	(31,237)	(49,917)	38.49%	
Building	0	(18,123)	0	0	0	-	
Vehicles & Computer Equipment	0	(14,376)	(70,000)	0	(70,000)	0.00%	Current projects delayed due to workload shift to Covid19 activities
Subtotal - Non-Labor	(935,839)	(1,187,120)	(3,897,140)	(2,622,722)	(1,274,418)	67.30%	
Total Expenditures	(4,432,311)	(4,513,555)	(15,928,387)	(6,919,552)	(9,008,835)	43.44%	
Net Revenue	2,521,501	2,496,454	0	2,551,037	(2,551,037)		

Snohomish Health District COVID19 Supplementary Report

For the 3 Months Ended 03/31/2021

Unaudited - for internal use only

Program Program

	37089	37090	37091	37092	37093	37094	37095	37096	37097	37098	37099	37100	37105	
ONLY DO THIS PRETTY VERSION AT QUARTER END; JUST RUN DETAILED TB FOR IN BETWEEN MONTHS	State Covid19 Response, includes some PHEPR	OH Staff & Non-Billable Exp ¹	Covid19 Mobile Testing	Covid19 County CARES	State Covid 19 Response	City of Arlington CARES Grant	ConCon Outreach PHN	Vaccine Plan	Contact Tracing	CD Response Team	Box in the Virus ConCon (funding changed)	COVID LHJ Reg-ConCon	FEMA Mass Vaccine ConCon	Total Response
Revenue														
Federal Grants	8,323	203,175		860,149		30,000			721,197	276,393	345,940	407,965		2,853,141
State Grants			0											0
Charges for Goods & Services														0
Donation- Snohomish County Community Foundation			0											0
Total Revenues	8,323	203,175	0	860,149	0	30,000	0	0	721,197	276,393	345,940	407,965	0	2,853,141
F														
Expenditures Labor:														
Salaries, Payroll Taxes & Benefits	(2,301)	(183,080)	0	(265,071)	(769)	(8,487)	(507)	(73,110)	(647,798)	(182,024)	(323,132)	(56,867)	(93,646)	(1,836,792)
Non-Labor:														
Supplies	(30)	(25,338)	0	(65,698)	(2,403)		(7,899)	(2,603)	(1,028)	(1,232)	(2,227)	(207)	(6,311)	(114,975)
Professional Services	(5,992)		0	(434,277)	(4,608)			(18,736)	(65,499)	(91,471)	(9,718)	(350,942)	(286,767)	(1,268,009)
Communication				(4,821)				(242)	(6,424)	(667)	(5,588)		(357)	(18,098)
Mileage & Travel			0	(812)				(896)					(244)	(1,952)
Advertising			0											0
Rents & Leases			0	(77,699)			(50)		(448)		(15,253)		(21,389)	(114,838)
Utilities				(495)							(80)		(611)	(1,186)
Repairs & Maintenance													(642)	(642)
Subscriptions				(6,000)						(1,000)				(7,000)
Printing & Binding			0	(3,522)							(66)		(2,086)	(5,674)
Other Miscellaneous			0	0							(500)	0	(3,611)	(4,111)
Subtotal - Non-Labor	(6,022)	(25,338)	0	(593,324)	(7,011)	0	(7,949)	(22,478)	(73,399)	(94,369)	(33,431)	(351,149)	(322,016)	(1,536,486)
Total Expenditures Before Oh Allocation	(8,323)	(208,418)	0	(858,394)	(7,780)	(8,487)	(8,456)	(95,587)	(721,197)	(276,393)	(356,563)	(408,017)	(415,663)	(3,373,278)

(7,780)

21,513

(8,456)

(95,587)

1,754

(5,243)

Net Revenue

0.00

(520,136)

(10,623)

(52)

(415,663)

 $^{^{1}}$ CARES funding does not allow billing of the indirect rate to recoved, however we can bill staff directly to the grant.

²This funding was removed in ConCon Amendment 20 and replaced by other funding

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
<u> </u>	AGENCY-WIDE		•	
	Revenue	15,928,387	9,470,589	(6,457,798)
	Expense Overhead Allocation ¹	(15,928,387) 0	(6,919,552) 0	9,008,835 (1)
	Agency Net Revenue		\$2,551,037	\$2,551,036
	ADMINISTRATIVE SERVICES DIVISION			
	SHD General Overhead			
N/A -	Revenue	4,069,281	2,172,594	(\$1,896,687)
Overhead	Expense	(545,991)	(179,080)	366,911
	Overhead Allocation SHD General Overhead Brogram Not Boyonus	(401,332) \$2,131,059	612,302	1,013,634
	SHD General Overhead Program Net Revenue 2015 Water Damage	\$3,121,958	\$2,605,816	(\$516,142)
N/A -	Revenue	\$0	\$0	\$0
Overhead	Expense Overhead Allocation	0	0	0
	2015 Water Damage Program Net Revenue	0 \$0	0 \$0	0 \$0
	Board of Health	Ψ	ΨΟ	Ψ
N/A -	Revenue	0	\$0	\$0 7.700
Overhead	Expense Overhead Allocation	(15,880) 15,880	(8,174) 8,174	7,706 (7,706)
	Board of Health Program Net Revenue	\$0	\$0	\$0
	Wellness Committee			
N/A -	Revenue	\$0	\$0 (4.050)	\$0
Overhead	Expense Overhead Allocation	(1,000) 1,000	(1,050) 1,050	(50) 50
	Wellness Committee Program Net Revenue	\$0	\$0	(\$0)
	Recognition Committee			
N/A - Overhead	Revenue	\$0 (1,000)	\$0 (233)	\$0 767
Overneau	Expense Overhead Allocation	(1,000) 1,000	(233) 233	767 (767)
	Recognition Committee Program Net Revenue	\$0	\$0	\$0
	Rucker Building			(*
N/A - Overhead	Revenue Expense	204,132 (535,324)	55,009 (103,216)	(\$149,123) 432,108
Overnoud	Overhead Allocation	331,192	48,207	(282,985)
	Rucker Building Program Net Revenue	\$0	\$0	\$0
N/A -	Safety Committee Revenue	¢ ດ	¢o	¢ο
Overhead	Expense	\$0 (1,500)	\$0 (3,995)	\$0 (2,495)
	Overhead Allocation	1,500	3,995	2,495
	Safety Committee Program Net Revenue	\$0	\$0	\$0
N/A -	SHD Administration Revenue	\$0	0	\$0
Overhead	Expense	(1,273,323)	(240,114)	1,033,209
	Overhead Allocation	1,273,323	240,114	(1,033,209)
	SHD Administration Program Net Revenue Finance Office & Finance Software Upgrade	\$0	\$0	\$0
N/A -	Revenue	0	0	\$0
Overhead	Expense	(801,406)	(231,212)	570,194
	Overhead Allocation	801,406	231,212	(570,194)
	Finance Office & Finance Software Upgrade Program Net Revenue Human Resources	\$0	\$0	\$0
N/A -	Revenue	\$0	\$0	\$0
Overhead	Expense	(360,039)	(110,748)	249,291
	Overhead Allocation Human Resources Program Net Revenue	360,039 \$0	110,748 \$0	(249,291) \$0
	Information Systems	44	-	40
N/A -	Revenue	0	\$0	\$0
Overhead	Expense Overhead Allocation	(871,328) 871,328	(153,910) 153,910	717,418 (717,418)
	Information Systems Program Net Revenue	\$0	\$0	\$0
	Communications/Policy		•	
N/A - Overhead	Revenue	\$0 (400.630)	\$0 (69.037)	\$0 430.702
Overneau	Expense Overhead Allocation	(499,639) 499,639	(68,937) 68,937	430,702 (430,702)
	Communications/Policy Program Net Revenue	\$00,000 \$0	\$0	(400,702) \$n

\$0

\$0

\$0

Communications/Policy Program Net Revenue

Secretary Secr	Priority Matrix	Program/Division	2021 Budget	2021 YTD	Variance
Number Personal				2022 113	
Personal Programs Personal Program Net Revenue Rev		Benefits Allocation Pool			
Control Cont			\$0	\$0	\$0
Second	Overhead		_		0
					0
Provinciation Suppose			\$0	\$ 0	\$0
Provincial Program Not Revenue 0	Kresae		\$0	\$0	\$0
Kreega Foundation -ELPH Grant Program Net Revenue 50 50 S. WIC-Admini Round County Building Program Net Revenue (20,870) (20,0870) (20,000) 10,000 - Duth County Building Program Net Revenue \$3,121,958 \$2,605,816 \$516,742 - Duth County Building Program Net Revenue \$3,121,958 \$2,605,816 \$516,742 PREVENTION SERVICES DIVISION Net Revenue \$30,600,800 \$0 \$0.00 N/A - Revenue \$90,500 \$0 \$0.00 Overhead Revenue \$90,500 \$0 \$0.00 Overhead Revenue \$90,500 \$0 \$0.00 \$0 \$0.00 \$0 \$0.00				· _	0
WIC-Adminited Number (Spense) South County Building (Spense) (208,877) (Spense) (208,878) (Spense) </td <td></td> <td>Overhead Allocation</td> <td>0</td> <td>0</td> <td>0</td>		Overhead Allocation	0	0	0
WICHARD MISSION Revenue (postero) (p			\$0	\$0	\$0
Main	WIC-Admin		•	•	
Main		·	•	` '	
ADMINISTRATION SERVICES DIVISION \$3,121,958 \$2,605,816 \$ (\$516,142 PREVENTION SERVICES DIVISION			,	·	\$0
PREVENTION SERVICES DIVISION		- Country Landing : : Cg. am : :	4 5	4.0	
Prevention Services Administration Sign 300 Sign		ADMINISTRATION SERVICES DIVISION Net Revenue	\$3,121,958	\$2,605,816	(\$516,142)
NAP (brighted by Christoph (brighted by Chri		PREVENTION SERVICES DIVISION			
NAP (brighted by Christoph (brighted by Chri		Prevention Services Administration			
	N/A -		\$98,308	\$0	(\$98,308)
Prevention Services Administration Program Net Revenue	Overhead	·	(462,179)	(99,034)	363,145
PS Admin MAM Training Code 24 Expense			363,871	99,034	(264,837)
NAP of Overhead Overhead Pages of Overhead Allocation (Overhead Allocation) (Overhead			\$0	\$0	\$0
Overhead Expanse 0	NI/A		ФО.	* O	¢Ω
PS Admin MAM Training Code 24 Program Net Revenue \$0			·	·	φυ
PS Admin MAM Claim Coordination	Overnead				0
PS Admin MAM Claim Coordination		PS Admin MAM Training Code 24 Program Net Revenue	\$0	\$0	\$0
Overhead Allocation Expense Overhead Allocation 0					
			\$0	\$0	\$0
PS Admin MAM Claim Coordination Program Net Revenue	Overhead	·	_	_	0
Subtolat - Prevention Services Admin					0
Assessmert Assessmert Coverhead \$0			<u></u>	<u>·</u>	
Revnue			\$0	\$ 0	\$0
Spense Cale Assessment C			\$0	\$0	\$0
Assessment Program Net Revenue	Assessment	Expense	(218,638)	·	211,169
Child Care		Overhead Allocation	(102,978)	(3,518)	99,460
Child Care Outree Revenue \$3,000 \$1,080 \$1,920 Outreed Allocation (260,789) (39,493) 221,290 Outreed Program Net Revenue (\$30,621) (\$57,014) \$335,607 Child Care OUtreach Program Net Revenue \$0 \$0 \$0 Child Care DCYFS Revenue \$0 \$0 \$0 Expense Overhead Allocation \$0			(\$321,616)	(\$10,987)	\$310,629
Cutreach Expense (260,789) (33,493) 221,296 (12,2832) (18,601) 104,231 (18,001) 104,231 104,231 (18,001) 104,	01.11.10		# 0.000	#4.000	(\$4.000)
Overhead Allocation					` '
Childcare Outreach Program Net Revenue	Odileacii		,	` '	
Child Care OUtreach Suevenue					
Outreach Overhead Allocation Expense Overhead Allocation 0		-	(+000,021)	(+0.,0.1)	7-2-,001
Childcare DCYFS Program Net Revenue		Revenue	\$0	\$0	\$0
Childcare DCYFS Program Net Revenue \$0 \$0 \$0 Subtotal - Childcare Outreach (\$380,621) (\$57,014) \$323,607 Communicable Disease Investigation Disease Surveillance & Response Program Net Revenue \$410,292 \$0 (\$410,292 Revenue Expense Overhead Allocation (162,329) (25,466) 136,863 FPHS Pense Overhead Allocation \$0 \$0 \$0 Revenue Expense Overhead Allocation \$0 \$0 \$0 Revenue Expense Overhead Allocation \$0 \$0 \$0 Healthy Communities GF \$0 \$0 \$0 Expense Overhead Allocation \$0 \$0 \$0 Communities GF Program Net Revenue \$0 \$0 \$0 Expense Overhead Allocation \$0 \$0 \$0 C	Outreach	·	_	•	0
Subtotal - Childcare Outreach					0
Communicable Disease Revenue Superison Super				<u> </u>	\$0
Revenue			(\$380,621)	(\$57,014)	\$323,607
Expense	Communicable	•	\$410.202	ΦΩ	(\$//10/202)
Communicable Disease Surveillance & Response Program Net Revenue			• • • •	•	290,580
Foundational Public Health Services Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	investigation		•	` '	136,863
FPHS Revenue Expense (pour lead Allocation) \$0 <td></td> <td>Communicable Disease Surveillance & Response Program Net Revenue</td> <td>(\$96,685)</td> <td>(\$79,534)</td> <td>\$17,151</td>		Communicable Disease Surveillance & Response Program Net Revenue	(\$96,685)	(\$79,534)	\$17,151
Expense 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					
Expense 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FPHS		_		\$0
Healthy Communities GF Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0			•	•	0
Healthy Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0					
Healthy Communities Revenue \$0 \$0 \$0 Expense (231,636) (36,678) 194,958 Overhead Allocation (109,101) (17,275) 91,826 HIV / AIDS / STD Communities GF Program Net Revenue (\$340,737) (\$53,953) \$286,784 HIV / AIDS / STD Revenue \$0 \$300,298 \$300,298 Expense (350,267) (22,959) 327,308 Overhead Allocation (164,976) (10,814) 154,162			Ψ	φυ	Ψ
Overhead Allocation (109,101) (17,275) 91,826 Healthy Communities GF Program Net Revenue (\$340,737) (\$53,953) \$286,784 HIV / AIDS / STD Revenue \$0 \$300,298 \$300,298 Expense (350,267) (22,959) 327,308 Overhead Allocation (164,976) (10,814) 154,162	Healthy		\$0	\$0	\$0
Healthy Communities GF Program Net Revenue (\$340,737) (\$53,953) \$286,784	Communities	·	(231,636)	(36,678)	194,958
HIV / AIDS / STD Expense Communicable Disease Investigation \$0 \$300,298 \$300,298 \$300,298			•		91,826
HIV / AIDS / STD Revenue \$0 \$300,298 \$300,298 Expense Overhead Allocation (350,267) (22,959) 327,308 154,162			(\$340,737)	(\$53,953)	\$286,784
STD Expense (350,267) (22,959) 327,308 Overhead Allocation (164,976) (10,814) 154,162	HI// / VIDS /		# O	¢200,200	¢200.200
Overhead Allocation (164,976) (10,814) 154,162					
	.		· ·	•	154,162
TOTAL			· · · · · · · · · · · · · · · · · · ·		

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
LID / / AIDO /	Sexually Transmitted Disease Control	# 500.000	40.4 700	(\$ 407.000)
HIV / AIDS / STD	Revenue Expense	\$502,692 (60,593)	\$34,729 (35,626)	(\$467,963) 24,967
015	Overhead Allocation	(28,539)	(16,780)	11,759
	Sexually Transmitted Disease Control Program Net Revenue	\$413,560	(\$17,677)	(\$431,237)
	AIDS Prevention & Education - ConCon	· ,	· , ,	, , ,
HIV / AIDS /	Revenue	\$55,731	\$18,535	(\$37,196)
STD	Expense Overhead Allocation	(14,564)	(12,600)	1,964
	AIDS Prevention & Education - ConCon Program Net Revenue	(6,860) \$34,307	(5,935) (\$0)	925 (\$34,307)
	Infectious Disease Prevention Section	φ 34,30 7	(40)	(\$34,307)
HIV / AIDS /	Revenue	\$0	\$0	\$0
STD	Expense	(17,686)	0	17,686
	Overhead Allocation	(8,330)	0	8,330
	Infectious Disease Prevention Section Program Net Revenue	(\$26,016)	\$0	\$26,016
HIV / AIDS /	HIV Prevention Contracts	¢400,000	¢40.746	(#440 OO4)
STD	Revenue Expense	\$190,000 (90,490)	\$49,716 (33,840)	(\$140,284) 56,650
5.5	Overhead Allocation	(42,621)	(15,938)	26,683
	HIV Prevention Contracts Program Net Revenue	\$56,889	(\$62)	(\$56,951)
	Expanded STD/HIV Test Services	•	(. /	•
HIV / AIDS /	Revenue	\$0	\$521	\$521
STD	Expense	(63,120)	(3,926)	59,194
	Overhead Allocation	(29,730)	(1,849)	27,881
	Expanded STD/HIV Test Services Program Net Revenue	(\$92,850)	(\$5,254)	\$87,596
	Subtotal - HIV / AIDS / STD North Sound ACH	(\$129,353)	\$243,531	\$372,884
Healthier	Revenue	\$130,000	\$0	(\$130,000)
Washington	Expense	(58,112)	(3,692)	54,420
	Overhead Allocation	(27,371)	(1,739)	25,632
	North Sound ACH Program Net Revenue	\$44,517	(\$5,431)	(\$49,948)
	Medical Reserve Corp Activities			
Healthier	Revenue	\$0	\$0	\$0
Washington	Expense Overhead Allocation	0	0	0
	Medical Reserve Corp Activities Program Net Revenue	\$0	\$0	<u> </u>
	Subtotal - Healthier Washington	\$44,517	(\$5,431)	(\$49,948)
	Field Parent Child Health - Maternal Child HIth Block Grant	Ψ+4,011	(ψυ, τυ 1)	(ψ+3,3+0)
Maternal Child Health (Block	Revenue	\$236,712	\$2,937	(\$233,775)
Grant)	Expense	(11,616)	(1,996)	9,620
,	Overhead Allocation	(5,471)	(940)	4,531
	Field Parent Child Health - Maternal Child Hith Block Grant Program Net Revenue	\$219,625	\$0	(\$219,625)
Maternal Child	Parent Child Health-Child 1-22 - Maternal Child HIth Blk Grt Revenue	\$0	\$53,774	\$53,774
Health (Block	Expense	(136,013)	(36,556)	99,457
Grant)	Overhead Allocation	(64,062)	(17,218)	46,844
	Parent Child Health-Child 1-22 - Maternal Child HIth Blk Grt Program Net Revenue	(\$200,075)	(\$0)	\$200,075
Maternal Child	Vroom Grant			
Health (Block	Revenue	\$0	\$659 (448)	\$659
Grant)	Expense Overhead Allocation	0	(448) (211)	(448) (211)
	Vroom Grant Program Net Revenue	\$0	(\$0)	(\$0)
	Children with Special Health Care Needs	Ψ	(ψυ)	(ψυ)
Maternal Child	Revenue	\$224,042	\$56,267	(\$167,775)
Health (Block Grant)	Expense	(192,528)	(38,343)	154,185
2.5.16)	Overhead Allocation	(90,681)	(18,060)	72,621
	Children with Special Health Care Needs Program Net Revenue	(\$59,167)	(\$136)	\$59,031
	Subtotal - Maternal Child Health Block Grant	(\$39,617)	(\$136)	\$39,481
Onioid	Naloxone Purchase	\$0	\$0	ФО.
Opioid Outreach	Revenue Expense	(50,000)	\$0 (29,700)	\$0 20,300
J 411 04311	Overhead Allocation	(23,550)	(13,989)	9,561
	Naloxone Purchase Program Net Revenue	(\$73,550)	(\$43,689)	\$29,861
	Rural Comm Resp Plan	(,)	(, ,	,
Opioid	Revenue	\$313,240	\$11,779	(\$301,461)
Outreach	Expense	(222,339)	(17,211)	205,128
	Overhead Allocation	(104,722)	(8,106)	96,616
	Rural Comm Resp Plan Program Net Revenue	(\$13,821)	(\$13,538)	\$283

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
	Overdose Data to Action Prevention			
Opioid Outreach	Revenue	\$240,000	\$49,195	(\$190,805)
Outreach	Expense Overhead Allocation	(168,084) (79,168)	(38,247) (18,014)	129,837 61,154
	Overdose Data to Action Prevention Program Net Revenue	(\$7,252)	(\$7,066)	\$186
	Subtotal - Opioid Outreach	(\$94,623)	(\$64,293)	\$30,330
	Perinatal Hepatitis B	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,
Perinatal	Revenue	\$20,125	\$1,244	(\$18,881)
Hepatitis B	Expense Overhead Allocation	(17,474) (8,230)	(852) (401)	16,622 7,829
	Perinatal Hepatitis B Program Net Revenue	(\$5,579)	(\$9)	\$5,570
	BioTerrorism/Implementation/Region - ConCon	(\$0,010)	(ψυ)	40,010
PHEPR	Revenue	\$535,318	\$239,774	(\$295,544)
	Expense Overhead Allocation	(538,090)	(162,835)	375,255
	BioTerrorism/Implementation/Region - ConCon Program Net Revenue	(253,440)	(76,695) \$243	176,745 \$256,455
	PHEPR - Cities Readiness - ConCon	(\$256,212)	Ψ243	\$256,455
PHEPR	Revenue	\$132,220	\$120,268	(\$11,952)
PHEFK	Expense	(81,836)	(81,759)	77
	Overhead Allocation	(38,545)	(38,509)	36
	PHEPR - Cities Readiness - ConCon Program Net Revenue NACCHO MRC Pilot	\$11,839	(\$0)	(\$11,839)
DUESE	Revenue	\$0	\$5,000	\$5,000
PHEPR	Expense	0	0	0
	Overhead Allocation	0	0	0
	NACCHO MRC Pilot Program Net Revenue	\$0	\$5,000	\$5,000
	CoronaVirus Resp 2020 Revenue	\$0	\$8,323	\$8,323
PHEPR	Expense	φυ 0	фо,323 (8,323)	фо,323 (8,323)
	Overhead Allocation	0	0	0
	CoronaVirus Resp 2020 Program Net Revenue	\$0	\$0	\$0
	CoronaVirus Resp 2020 - Overhead	ф.	0000 475	4000 475
PHEPR	Revenue Expense	\$0 0	\$203,175 (208,418)	\$203,175 (208,418)
	Overhead Allocation	0	5,243	5,243
	CoronaVirus Resp 2020 - Overhead Program Net Revenue	\$0	\$0	\$0
	CoronaVirus Resp 2020 - CARES (County)			
PHEPR	Revenue Expense	\$0 0	\$860,149	\$860,149
	Overhead Allocation	0	(858,394) 0	(858,394) 0
	CoronaVirus Resp 2020 - CARES (County) Program Net Revenue	\$0	\$1,754	\$1,754
	DOH Coronavirus Response		·	
PHEPR	Revenue	\$0	\$0 (7.780)	\$0 (7.780)
	Expense Overhead Allocation	0	(7,780) (3,664)	(7,780) (3,664)
	DOH Coronavirus Response Program Net Revenue	\$0	(\$11,444)	(\$11,444)
	City of Arlington CARES Grant	,,,	(,,,,,,,,	(,,)
PHEPR	Revenue	\$0	\$30,000	\$30,000
	Expense Overhead Allocation	0	(8,487) 0	(8,487)
	City of Arlington CARES Grant Program Net Revenue	\$0	\$21,513	\$21,513
	CARES Comm Outreach PHN	ΨΨ	Ψ21,010	Ψ=1,010
PHEPR	Revenue	\$0	\$0	\$0
	Expense Overhood Allegation	0	(8,456)	(8,456)
	Overhead Allocation CARES Comm Outroach BUN Brogram Not Boyonus	0	(3,983)	(3,983)
	Vaccine Planning	\$0	(\$12,439)	(\$12,439)
חחבטט	Revenue	\$0	\$0	\$0
PHEPR	Expense	0	(95,587)	(95,587)
	Overhead Allocation	0	0	0
	Vaccine Planning Program Net Revenue Contact Tracing	\$0	(\$95,587)	(\$95,587)
DUEDE	Revenue	\$0	\$721,197	\$721,197
PHEPR	Expense	0	(721,197)	(721,197)
	Overhead Allocation	0	(339,684)	(339,684)
	Contact Tracing Program Net Revenue	\$0	(\$339,684)	(\$339,684)
	CD Response Team Revenue	\$0	\$276,393	\$276,393
PHEPR	Expense	0	(276,393)	(276,393)
	Overhead Allocation	0	(130,181)	(130,181)
	CD Response Team Program Net Revenue	\$0	(\$130,181)	(\$130,181)

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
	COVID LHJ Reg-ConCon			
PHEPR	Revenue	\$0	\$345,940	\$345,940
	Expense Overhead Allocation	0	(356,563) (167,941)	(356,563) (167,941)
	COVID LHJ Reg-ConCon Program Net Revenue		(\$178,564)	(\$178,564)
	FFY19 ELC COVID ED LHJ CC		(+110,001)	(+110,001)
PHEPR	Revenue	\$0	\$407,965	\$407,965
THEIR	Expense	0	(408,017)	(408,017)
	Overhead Allocation	0	(192,176)	(192,176)
	FFY19 ELC COVID ED LHJ CC Program Net Revenue FEMA PA ConCon	\$0	(\$192,228)	(\$192,228)
	Revenue	\$0	\$0	\$0
PHEPR	Expense	0	(415,663)	(415,663)
	Overhead Allocation	0	0	0
	FEMA PA ConCon Program Net Revenue	\$0	(\$415,663)	(\$415,663)
	Subtotal - PHEPR	(\$244,373)	(\$1,347,280)	(\$1,102,907)
Population	Population Based Parent Child Health			
Based Parent	Revenue	\$0	\$0	\$0
Child Health	Expense	(251,155)	(31,920)	219,235
	Overhead Allocation	(118,294)	(15,034)	103,260
	Population Based Parent Child Health Program Net Revenue ABCD Project	(\$369,449)	(\$46,954)	\$322,495
Population	Revenue	\$43,000	\$10,750	(\$32,250)
Based Parent Child Health	Expense	(26,050)	(7,921)	18,129
Child Health	Overhead Allocation	(12,270)	(3,731)	8,539
	ABCD Project Program Net Revenue	\$4,680	(\$902)	(\$5,582)
Population	Work First			
Based Parent	Revenue	\$7,150	\$0	(\$7,150)
Child Health	Expense	0	0	0
	Overhead Allocation	<u>0</u>	0	(\$7.450)
	Work First Program Net Revenue	\$7,150	\$0	(\$7,150)
	Subtotal - Population Based Parent Child Health SNAP - ED Project	(\$357,619)	(\$47,855)	\$309,764
	Revenue	\$0	\$0	\$0
SNAP Ed	Expense	0	0	0
	Overhead Allocation	0	0	0
	SNAP - ED Project Program Net Revenue	\$0	\$0	\$0
	Refugee Health			
Refugee	Revenue	\$235,811	\$71,578	(\$164,233)
Health	Expense Overhead Allocation	(182,943) (86,166)	(48,792) (22,981)	134,151 63,185
			<u> </u>	
	Refugee Health Program Net Revenue Tobacco Prevention	(\$33,298)	(\$196)	\$33,102
Tobacco &	Revenue	\$37,772	\$7,568	(\$30,204)
Vaping Prevention	Expense	(26,400)	(16,133)	10,267
Fievention	Overhead Allocation	(12,434)	(7,599)	4,835
	Tobacco Prevention Program Net Revenue	(\$1,062)	(\$16,164)	(\$15,102)
Tobacco &	FPH Tobacco/Vaping			
Vaping	Revenue	\$81,575	\$29,623	(\$51,952)
Prevention	Expense Overhead Allocation	(57,880) (27,261)	(20,138) (9,485)	37,742 17,776
	FPH Tobacco/Vaping Program Net Revenue	(\$3,566)	(\$0)	\$3,566
	CDC Tobacco	(\$3,500)	(\$0)	φ3,500
Tobacco &	Revenue	\$56,259	\$12,420	(\$43,839)
Vaping Prevention	Expense	(40,782)	(8,444)	32,338
1 TOVETHOUT	Overhead Allocation	(19,208)	(3,977)	15,231
	CDC Tobacco Program Net Revenue	(\$3,731)	(\$0)	\$3,731
Tobacco &	FY19 Marijuana Tobacco Edu	* * * * - -		/ A / A = = -
Vaning	Revenue	\$18,599	\$0	(\$18,599)
Prevention	Expense Overhead Allocation	(12,988) (6,117)	0	12,988 6,117
	FY19 Marijuana Tobacco Edu Program Net Revenue	(\$506)	\$0	\$506
		· · ·		
_	Subtotal - Tobacco & Vaping Prevention Tuberculosis	(\$8,865)	(\$16,165)	(\$7,300)
Tuberculosis	Revenue	\$1,104,891	\$412,273	(\$692,618)
Control & Elimination	Expense	(721,772)	(187,234)	534,538
LiiiiiiidliO[]	Overhead Allocation	(339,955)	(88,187)	251,768
	Tuberculosis Program Net Revenue	\$43,164	\$136,853	\$93,689
	Multi Drug Resistant Tuberculosis			
Tuberculosis				40
Tuberculosis Control &	Revenue	\$0	\$0	\$0
	Expense	0	0	0
Control &		_	_	\$0 0 0 \$0

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
Tuberculosis	Tuberculosis Control/Elimination - ConCon	#225 472	¢ο	/¢20E 470\
Control &	Revenue Expense	\$325,172 (216,102)	\$0 (27,332)	(\$325,172) 188,770
Elimination	Overhead Allocation	(101,784)	(12,873)	88,911
	Tuberculosis Control/Elimination - ConCon Program Net Revenue	\$7,286	(\$40,205)	(\$47,491)
	Subtotal - Tuberculosis Control & Elimination	\$50,450	\$96,648	\$46,198
	VPD-Immunizations-5930	φ30,430	φ90,040	φ 4 0,190
Vaccine	Revenue	\$0	\$0	\$0
Preventable Diseases	Expense	(158,389)	(4,421)	153,968
Diseases	Overhead Allocation	(74,601)	(2,082)	72,519
	VPD-Immunizations-5930 Program Net Revenue	(\$232,990)	(\$6,503)	\$226,487
Vaccine	VPD Outbreak Response BB1			
Preventable	Revenue	\$0	\$0	\$0
Diseases	Expense	0	0	0
	Overhead Allocation	0	0	0
	VPD Outbreak Response BB1 Program Net Revenue VPD-Enhanced Flu	\$0	\$0	\$0
Vaccine	Revenue	\$22,575	\$0	(\$22,575)
Preventable	Expense	(44,579)	0	(ψ22,575) 44,579
Diseases	Overhead Allocation	(20,997)	0	20,997
	VPD-Enhanced Flu Program Net Revenue	(\$43,001)	\$0	\$43,001
	Vaccine Svcs CARES-ConCon	(+ 10,001)		
Vaccine	Revenue	\$0	\$2,512	\$2,512
Preventable				
Diseases	Expense	0	(2,945)	(2,945)
	Overhead Allocation	0	(1,387)	(1,387)
	Vaccine Svcs CARES-ConCon Program Net Revenue	\$0	(\$1,820)	(\$1,820)
Vaccine	Immunizations Rates	0.45.450	044 705	(#00.005)
Preventable	Revenue	\$45,150 (93,461)	\$11,785 (8,011)	(\$33,365) 85,450
Diseases	Expense Overhead Allocation	(44,020)	(3,773)	40,247
	Immunizations Rates Program Net Revenue	(\$92,331)	\$0	\$92,331
	Vaccine Hesitancy	(402,001)		ψ0 <u>2,</u> 00 :
Vaccine	Revenue	\$0	\$15,919	\$15,919
Preventable Diseases	Expense	0	(10,822)	(10,822)
Biocasco	Overhead Allocation	0	(5,097)	(5,097)
	Vaccine Hesitancy Program Net Revenue	\$0	(\$0)	(\$0)
Vaccine	VFC - Immunization - ConCon			
Preventable	Revenue	\$70,387	\$1,993	(\$68,394)
Diseases	Expense Overhead Allocation	(50,401)	(1,355)	49,046
		(23,739)	(638)	23,101
	VFC - Immunization - ConCon Program Net Revenue	(\$3,753)	\$0	\$3,753
	Subtotal - Vaccine Preventable Diseases Viral Hepatitis Outreach	(\$372,075)	(\$8,322)	\$363,753
Viral Hepatitis	·	\$32,667	\$0	(\$32,667)
	Expense	(107,400)	(20,582)	86,818
	Overhead Allocation	(50,585)	(9,694)	40,891
	Viral Hepatitis Outreach Program Net Revenue	(\$125,318)	(\$30,276)	\$95,042
	Viral Hepatitis Surv	(: /: //	, , ,	
Viral Hepatitis	Revenue	\$0	\$13,827	\$13,827
Outreach	Expense	0	(9,400)	(9,400)
	Overhead Allocation	0	(4,427)	(4,427)
	Viral Hepatitis Surv Program Net Revenue	\$0	\$0	\$0
	Subtotal - Viral Hepatitis Outreach	(\$125,318)	(\$30,275)	\$95,043
Youth	Youth Marijuana Prevention Education Program	400.000	00.440	(# 40 =0 :)
Marijuana Prevention	Revenue	\$26,000	\$6,416 (5,347)	(\$19,584)
Education	Expense Overhead Allocation	(24,158) (11,378)	(5,347) (2,518)	18,811 8,860
		1 - 1		\$8,087
	Youth Marijuana Prevention Education Program Program Net Revenue	(\$9,536)	(\$1,449)	φ0,U0 <i>1</i>
	PREVENTION SERVICES DIVISION Net Revenue	(\$2,464,948)	(\$1,382,719)	\$1,082,229

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
	ENVIRONMENTAL HEALTH DIVISION			
N/A - Overhead	Environment Health Administration Revenue Expense Overhead Allocation	\$0 (372,238) 372,238	\$330 (192,733) 192,403	\$330 179,505 (179,835)
	Environment Health Administration Program Net Revenue	\$0	\$0	\$ 0
	Private/Public Water Supplies			·
Drinking Water	Revenue Expense Overhead Allocation	\$150,928 (186,769) (87,968)	\$41,830 (28,022) (13,198)	(\$109,099) 158,747 74,770
	Private/Public Water Supplies Program Net Revenue	(\$123,809)	\$610	\$124,419
Drinking Water	Sanitary Surveys-grpA-CC Revenue Expense	\$9,000 (6,479)	\$0 (543)	(\$9,000) 5,936
	Overhead Allocation	(3,052)	(256)	2,796
	Sanitary Surveys-grpA-CC Program Net Revenue Sanitary Survey-GrpA-TA-CC	(\$531)	(\$799)	(\$268)
Drinking Water	Revenue Expense Overhead Allocation	\$0 0 0	\$0 0 0	\$0 0 0
	Sanitary Survey-GrpA-TA-CC Program Net Revenue	\$0	\$0	\$0
Drinking Water	Water Well Construction Revenue	\$22,500	\$5,530	(\$16,970)
	Expense Overhead Allocation	(20,575) (9,691)	(6,312) (2,973)	14,263 6,718
	Water Well Construction Program Net Revenue	(\$7,766)		\$4,011
	Subtotal - Drinking Water	(\$132,106)	(\$3,944)	\$128,162
	Food Program Revenue	¢2 922 910	\$2,012,764	(\$920 046)
Food	Expense	\$2,832,810 (2,073,138)		(\$820,046) 1,651,646
	Overhead Allocation	(976,448)	(198,523)	777,925
	Food Program Program Net Revenue Living Environment (Camps)	(\$216,776)	\$1,392,749	\$1,609,525
Living	Revenue	\$4,855	\$0	(\$4,855)
Environment	Expense	0	0	0
	Overhead Allocation Living Environment (Camps) Program Net Revenue	0 \$4,855	<u> </u>	(\$4,855)
	Schools	Ψ+,000	ΨΟ	(ψ+,υυυ)
Living	Revenue	\$61,859	\$14,476	(\$47,383)
Environment	Expense Overhead Allocation	(123,317) (58,082)	(13,576) (6,394)	109,741 51,688
	Schools Program Net Revenue	(\$119,540)	(\$5,494)	\$114,046
I is the second	Water Sports	#040.000	Ф0,000	(#000,000)
Living Environment	Revenue Expense	\$312,962 (297,545)	\$3,882 (27,912)	(\$309,080) 269,633
	Overhead Allocation	(140,144)	(13,147)	126,997
	Water Sports Program Net Revenue	(\$124,727)	(\$37,177)	\$87,550
Living	Smoking in Public Places Revenue	\$0	\$0	\$0
Environment	Expense	0	(705)	(705)
	Overhead Allocation Smoking in Public Places Program Net Povenue	0 \$0	(332)	(332)
	Smoking in Public Places Program Net Revenue EHP Shellfish	\$ U	(\$1,037)	(\$1,037)
Living	Revenue	\$5,000	\$444	(\$4,556)
Environment	Expense Overhead Allocation	(3,649) (1,719)	(302) (142)	3,347 1,577
	EHP Shellfish Program Net Revenue	(\$368)	\$0	\$368
	Subtotal - Living Environment	(\$239,780)	(\$43,708)	\$196,072
	Liquid Waste Revenue	¢1 226 220	¢200 E44	(¢027 c70)
Onsite Sewage	Expense	\$1,336,220 (940,662)	\$398,544 (280,635)	(\$937,676) 660,027
	Overhead Allocation	(443,052)	(132,179)	310,873
	Liquid Waste Program Net Revenue OSS Monitor & Maintenance	(\$47,494)	(\$14,270)	\$33,224
Oncita Carre	Revenue	\$131,760	\$33,001	(\$98,759)
Onsite Sewage	Expense	(91,246)	•	74,333
	Overhead Allocation OSS Monitor & Maintenance Program Net Revenue	(42,977) (\$2,463)	(7,966) \$8,122	35,011 \$10,585
	OOO MOINTOI & Maintenance Frogram Net Nevenue	(\$2,463)	\$8,122	\$10,585

Priority Matrix Grouping	Program/Division	2021 Budget	2021 YTD	Variance
	Surface Water Management		_	
Onsite Sewage	Revenue	\$43,000	\$0	(\$43,000)
onone cowage	Expense	0	(3,847)	(3,847)
	Overhead Allocation	0	(1,812)	(1,812)
	Surface Water Management Program Net Revenue	\$43,000	(\$5,659)	(\$48,659)
	Small Onsite Septic Local Health Jurisdiction Contracts	#400.440	ΦE4 000	(#54.000)
Onsite Sewage	Revenue	\$102,448	\$51,239	(\$51,209)
	Expense Overhead Allocation	(35,587) (16,761)	(27,699) (13,046)	7,888 3,715
	Small Onsite Septic Local Health Jurisdiction Contracts Program Net Revenue	\$50,100	\$10,494	(\$39,606)
	Subtotal - Onsite Sewage	\$43,143	(\$1,314)	(\$44,457)
0 11 1 0	SWG-Facilities	<i>ϕ 10,110</i>	(+1,-1)	(411,101)
Solid &	Revenue	\$372,636	\$57,810	(\$314,826)
Hazardous Waste	Expense	(233,425)	(36,227)	197,198
vvasie	Overhead Allocation	(109,943)	(17,063)	92,880
	SWG-Facilities Program Net Revenue	\$29,268	\$4,520	(\$24,748)
Solid &	SWG Enforcement			
Hazardous	Revenue	\$325,250	\$75,000	(\$250,250)
Waste	Expense	(277,026)	(48,214)	228,812
	Overhead Allocation	(130,479)	(22,709)	107,770
	SWG Enforcement Program Net Revenue	(\$82,255)	\$4,077	\$86,332
Solid &	Local Source Control Specialist Partners - DOE	* 050.047	400.057	(#004 400)
Hazardous	Revenue	\$252,317	\$20,857	(\$231,460)
Waste	Expense Overhead Allocation	(229,945)	(16,685)	213,260
	Local Source Control Specialist Partners - DOE Program Net Revenue	(108,304) (\$85,932)	(7,859) (\$3,688)	100,445 \$82,244
	Subtotal - Solid & Hazardous Waste	(\$138,919)	\$4,909	\$143,828
	Vital Records	(φ130,919)	φ4,909	φ143,020
	Revenue	\$492,741	\$131,700	(\$361,041)
Vital Records	Expense	(316,324)	(103,640)	212,684
	Overhead Allocation	(148,989)	(48,814)	100,175
	Vital Records Program Net Revenue	\$27,428	(\$20,754)	(\$48,182)
	ENVIRONMENTAL HEALTH DIVISION Net Revenue	(\$657,010)	\$1,327,939	\$1,984,949
		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7 1,000	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	AGENCY Net Revenue	\$0	\$2,551,036	\$2,551,036

¹ The 2021 Budget used 2020 Indirect Rates in effect during budget development. Those rates varied by Division. The 2020 Overhead for Actuals is based on the Department of Health approved rate for the District of 45.7%.

Programs with restricted surpluses

Program	Surplus	Affects Agency Total	Туре	Comments
		Surplus?*		
Kresge ELPH Grant	\$25,211	Υ	Revenue Collected in Advance	Some funding is unspent.
Foundational Public Health Services	681,436	N	Revenue Collected in Advance	Surplus to be allocated to related programs with deficits when 2020 is closed; includes Communicable Disease Investigation, VPD and STD Control
North Sound ACH	384,803	Υ	Revenue Collected in Advance	Some funding is unspent.
Medical Reserve Corps	12,657	Υ	Revenue Collected in Advance	Some funding is unspent.
Public Health Opioid Crisis Response	5,210	TBD	Fee based	Needs further research, should not have surplus a this is a reimbursable program.
Work First	325	TBD	Fee based	Needs further research, fee based but appears no staff time was recorded.
Tuberculosis	704,996	Y (\$561k)/ N (\$143k)	Revenue Collected in Advance	County funding for TB activities only; approx \$143k would cover deficits in other TB programs.
Sanitary Survey - GrpA TA ConCon	250	N	Fee based	Appears no staff time was charged to this activity in error, increased deficits in other programs where time was coded.
Food Program	327,629	Υ	Fee based	Staff reassigned to Covid response.
Water Sports	102,281	Υ	Fee based	Staff reassigned to Covid response.
OSS Monitoring & Maintenance	61,955	Υ	Fee based	Operations have not ramped up, but new fees have been added.
Small Onsite Septic LHJ Contracts	15,633	N	Fee based	Appears that some staff time was not charged to this activity in error, increased deficits in other programs where time was coded.
NACCHO MRC Pilot	1,507	Υ	Revenue Collected in Advance	Some funding is unspent.
SWG Facilities	297,802	Υ	Fee based	Staff reassigned due to COVID and/or many facility inspections curtailed; partially fee supported by tipping fees.
SWG Enforcement	148,876	Υ	Fee based	Staff reassigned due to COVID and/or many facility inspections curtailed; partially fee supported by tipping fees.
Total Program Surpluses	2,770,571	_		
Funds to be reallocated to other program deficits (FPHS and part of TB)	840,319	-		
Net Restricted funds	1,930,252	_		
Agency-wide Surplus	3,354,469	_		
Non-Restricted Surplus	1,424,217	=		

^{*}Revenue equal to the surplus will be reduced and recorded in Revenue Collected in Advance, then moved to income in 2021





