

Snohomish Health District
2021 Financial Report - Balance Sheet
As of 12/31/2021

Unaudited - for internal use only

Assets	
Cash and Cash Equivalents	\$1,692,362
Investments	11,426,792
Unrealized Gain/(Loss) on Investments	(11,013)
Accounts Receivable	135,785
Due from Other Government	12,183,057
Prepaid Expenditures	533,437
Total Assets	\$25,960,419
Liabilities	
Revenue Collected in Advance	\$ 1,669,560
Accounts Payable	3,953,647
Other Accrued Liabilities	791,269
Total Liabilities	\$6,414,476
Fund Balance	
Non-Spendable*	\$63,155
Board-Approved Reserves:	
Working Capital - 60 Days of Operating Budget	4,864,197
Compensated Absences**	1,417,000
Capital Improvements	70,000
Emergency	500,000
Rucker Building - Reserve from 2015 Water Damage	134,822
Estimated Programmatic Restricted Funds	0
Unreserved	12,496,769
Total Fund Balance	\$19,545,943
Total Liabilities & Fund Balance	\$25,960,419

* Includes Vital Statistics Fees due to the State, Payroll Taxes and Benefits & Revenue Collected in Advance

** Liability increased from \$1,109,000 based on 12/31/2020 Annual Financial report.

Snohomish Health District
District-Wide Revenues & Expenditures
For the 12 Months Ended 12/31/2021

Unaudited - for internal use only

	2019 YTD	2020 YTD	2021 Budget Amd 3	2021 YTD	Remaining Balance	Actuals as % Budget	Comments
Revenue:							
Licenses & Permits	4,233,443	4,212,455	4,314,297	4,186,998	127,299	97.05%	
Federal Grants	3,080,856	8,706,948	22,440,573	21,192,334	1,248,239	94.44%	
State Grants	4,226,680	6,160,146	4,713,671	5,732,198	(1,018,527)	121.61%	Covid19 billings
Intergovernmental Revenue	2,707,551	2,410,856	2,815,237	3,192,689	(377,452)	113.41%	
Charges for Goods & Services	1,512,343	1,639,362	2,003,652	2,492,104	(488,452)	124.38%	
Miscellaneous Revenues	643,612	246,369	41,040	100,295	(59,255)	244.38%	Received unbudgeted funding from private sources of \$79K.
Total Revenues	16,404,485	23,376,134	36,328,470	36,896,618	(568,148)	101.56%	
Expenditures							
<u>Labor:</u>							
Salaries, Payroll Taxes & Benefits	(13,272,035)	(14,098,359)	(17,981,645)	(16,760,643)	(1,221,002)	93.21%	
<u>Non-Labor:</u>							
Supplies	(176,447)	(594,572)	(421,166)	(550,517)	129,351	130.71%	Covid19 activities
Professional Services	(1,379,745)	(2,578,863)	(8,097,199)	(8,854,057)	756,858	109.35%	Covid19 activities
Communication	(113,759)	(160,718)	(142,133)	(144,262)	2,129	101.50%	
Mileage & Travel	(47,479)	(10,383)	(40,091)	(122,049)	81,958	304.43%	
Board of Health Per Diem	(12,870)	(17,247)	(10,380)	(11,275)	895	108.62%	
Advertising	(42,913)	(182,668)	(425,127)	(495,894)	70,767	116.65%	
Rents & Leases	(260,028)	(353,175)	(266,954)	(558,947)	291,993	209.38%	Covid19 activities
General Insurance	(164,776)	(181,741)	(180,009)	(212,473)	32,464	118.03%	
Utilities	(72,485)	(74,686)	(75,540)	(80,957)	5,417	107.17%	
Repairs & Maintenance	(381,242)	(543,585)	(597,441)	(518,356)	(79,085)	86.76%	
Dues & Memberships	(47,144)	(45,427)	(48,471)	(47,838)	(633)	98.69%	
Subscriptions	(18,821)	(26,022)	(5,142)	(47,444)	42,302	922.68%	Covid19 activities
Printing & Binding	(21,429)	(34,911)	(19,688)	(42,338)	22,650	215.05%	Covid19 activities
Tuition & Registration	(50,165)	(13,695)	(51,660)	(28,831)	(22,829)	55.81%	Reduced attendance due to Covid19 workload
Software Licenses & Support	(364,073)	(387,192)	(667,528)	(481,551)	(185,977)	72.14%	
Client Transport, Housing, Utilities	(6,869)	(5,174)	(4,800)	(27,155)	22,355	-	
Other Miscellaneous	(126,841)	(119,518)	(80,208)	(153,196)	72,988	191.00%	Includes monthly billing for merchant fees that are tied to EH annual billings
Building	(420,849)	(30,206)	0	0	0	-	
Vehicles & Equipment	0	(152,344)	(70,000)	(6,797)	(63,203)	9.71%	Current projects delayed due to workload shift to Covid19 activities
Subtotal - Non-Labor	(3,707,934)	(5,512,126)	(11,203,537)	(12,383,938)	1,180,401	110.54%	
Total Expenditures	(16,979,968)	(19,610,486)	(29,185,182)	(29,144,581)	(40,601)	99.86%	
Net Revenue	(575,483)	3,765,649	7,143,288	7,752,037	(608,749)		

Snohomish Health District
COVID19 Supplementary Report
For the 12 Months Ended 12/31/2021
Unaudited - for internal use only

	Program 21618	Program 37089	Program 37090	Program 37092	Program 37093	Program 37094	Program 37095	Program 37096	Program 37097	Program 37098	Program 37099	Program 37100	Program 37101	Program 37105	Program 37106	Program 37107	Program 37108	
	Vaccine Svcs CARES	State Covid19 Response, includes some PHEPR	OH Staff & Non-Billable Exp ¹	Covid19 County CARES	State Covid 19 Response	City of Arlington CARES Grant	ConCon Outreach PHN	Vaccine Plan	Contact Tracing	CD Response Team	Box in the Virus ConCon (funding changed)	COVID LHJ Reg-ConCon	FFY20 ELC COVID EDE LHJ CC	FEMA Mass Vaccine ConCon	BITV Isolation & Quarantine	FEMA PA ConCon Subcontract ors	Premium Pay for COVID19	Total Response
Revenue																		
Federal Grants	953,822	8,323	208,418	1,278,237		30,000	52,937		1,059,574	404,010	5,322,617	641,492	2,825,491	2,133,595	324,838	3,073,686	80,422	18,397,463
State Grants				5,613	9,925	488		95,587			110,200	774	49,925	26,398	47,000			345,911
Charges for Goods & Services																		0
Donation- Snohomish County Community Foundation																		0
Total Revenues	953,822	8,323	208,418	1,283,850	9,925	30,488	52,937	95,587	1,059,574	404,010	5,432,817	642,266	2,875,417	2,159,994	371,838	3,073,686	80,422	18,743,374
Expenditures																		
<i>Labor:</i>																		
Salaries, Payroll Taxes & Benefits	(97,400)	(3,633)	(375,328)	(320,514)	(2,914)	(16,017)	(14,593)	(73,110)	(649,590)	(182,689)	(2,720,408)	(88,208)	(1,101,846)	(454,476)	(66,743)	0	(99,631)	(6,267,102)
<i>Non-Labor:</i>																		
Supplies	(6,156)	(30)	(84,659)	(65,783)	(2,403)			(2,603)	(1,028)	(1,232)	(45,128)	(305)	(62,880)	(45,591)	(6,877)			(324,675)
Professional Services	(50,832)	(5,992)		(435,699)	(4,608)	(14,471)	(21,344)	(18,736)	(65,499)	(91,471)	(1,456,775)	(346,138)	(679,036)	(1,536,612)	(65,411)	(3,073,686)		(7,866,311)
Communication	(83)			(4,821)				(242)	(6,424)	(667)	(28,991)		(10,691)	(6,817)	(396)			(59,131)
Mileage & Travel				(812)				(896)			(738)		(67)	(1,497)	(112,618)			(116,628)
Advertising	(475,423)						(50)											(475,473)
Rents & Leases				(81,466)					(448)		(63,626)		(80,066)	(85,157)				(310,763)
Utilities				(495)							(713)		(1,131)	(1,166)				(3,505)
Repairs & Maintenance											(1,126)			(1,367)				(2,493)
Subscriptions	(744)									(1,000)								(1,744)
Printing & Binding	(11,818)			(5,666)							(6,022)		(3,640)	(7,041)				(34,187)
Tuition & Registration	(558)										(1,070)							(1,628)
Software License & Support	(404)			(7,500)							(33,828)	(1,877)	(15,333)	(20,075)				(79,016)
Allocation	(305,404)			(361,094)			(16,950)		(336,585)	(126,952)	(1,073,052)	(205,647)	(920,681)		(104,010)			(3,450,376)
Computer Equipment	(4,999)																	(4,999)
Other Miscellaneous											(1,339)	(90)	(46)	(194)	(15,784)			(17,453)
Subtotal - Non-Labor	(856,421)	(6,022)	(84,659)	(963,336)	(7,011)	(14,471)	(38,344)	(22,478)	(409,984)	(221,322)	(2,712,409)	(554,058)	(1,773,571)	(1,705,517)	(305,095)	(3,073,686)	0	(12,748,382)
Total Expenditures Before Oh Allocation	(953,822)	(9,655)	(459,987)	(1,283,850)	(9,925)	(30,488)	(52,937)	(95,587)	(1,059,574)	(404,010)	(5,432,817)	(642,266)	(2,875,417)	(2,159,994)	(371,838)	(3,073,686)	(99,631)	(19,015,484)
Net Revenue	0	(1,332)	(251,569)	0	0	0	0	0	0	0	0	0	(0)	(0)	0	0	(19,209)	(272,110)

¹ CARES funding does not allow billing of the indirect rate to be recovered, however we can bill staff directly to the grant

² This funding was removed in ConCon Amendment 20 and replaced by other funding

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
<u>AGENCY-WIDE</u>				
	Revenue	36,328,470	36,896,618	568,148
	Expense	(29,185,182)	(29,144,581)	40,601
	Overhead Allocation ¹	0	0	0
	Agency Net Revenue	\$7,143,288	\$7,752,037	\$608,749
<u>ADMINISTRATIVE SERVICES DIVISION</u>				
N/A - Overhead	SHD General Overhead			
	Revenue	4,510,758	4,458,702	(\$52,056)
	Expense	(518,639)	3,391,971	3,910,610
	Overhead Allocation	3,476,966	9,519,755	6,042,789
	SHD General Overhead Program Net Revenue	\$7,469,085	\$17,370,428	\$9,901,343
N/A - Overhead	2015 Water Damage			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	2015 Water Damage Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	2021 Basement Water Damage			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	2021 Basement Water Damage Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Board of Health			
	Revenue	0	\$0	\$0
	Expense	(15,880)	0	15,880
	Overhead Allocation	15,880	0	(15,880)
	Board of Health Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Wellness Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,000)	0	1,000
	Overhead Allocation	1,000	0	(1,000)
	Wellness Committee Program Net Revenue	\$0	\$0	(\$0)
N/A - Overhead	Recognition Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,000)	0	1,000
	Overhead Allocation	1,000	0	(1,000)
	Recognition Committee Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Rucker Building			
	Revenue	204,132	220,154	\$16,022
	Expense	(542,162)	(220,154)	322,008
	Overhead Allocation	338,030	0	(338,030)
	Rucker Building Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Safety Committee			
	Revenue	\$0	\$0	\$0
	Expense	(1,500)	0	1,500
	Overhead Allocation	1,500	0	(1,500)
	Safety Committee Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	SHD Administration			
	Revenue	\$0	0	\$0
	Expense	(1,190,155)	0	1,190,155
	Overhead Allocation	1,190,155	0	(1,190,155)
	SHD Administration Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Finance Office & Finance Software Upgrade			
	Revenue	0	0	\$0
	Expense	(853,149)	0	853,149
	Overhead Allocation	853,149	0	(853,149)
	Finance Office & Finance Software Upgrade Program Net Revenue	\$0	\$0	\$0

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
N/A - Overhead	Human Resources			
	Revenue	\$0	\$0	\$0
	Expense	(336,444)	0	336,444
	Overhead Allocation	336,444	0	(336,444)
	Human Resources Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Information Systems			
	Revenue	0	\$0	\$0
	Expense	(871,328)	0	871,328
	Overhead Allocation	871,328	0	(871,328)
	Information Systems Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Sound Foundation Public Health			
	Revenue	\$0	\$0	\$0
	Expense	(50,000)	0	50,000
	Overhead Allocation	50,000	0	(50,000)
	Sound Foundation Public Health Program Net Revenue			
N/A - Overhead	Communications/Policy			
	Revenue	\$0	\$0	\$0
	Expense	(602,745)	0	602,745
	Overhead Allocation	602,745	0	(602,745)
	Communications/Policy Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	Benefits Allocation Pool			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	Benefits Allocation Pool Program Net Revenue	\$0	\$0	\$0
Kresge Foundation	Kresge Foundation -ELPH Grant			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	Kresge Foundation -ELPH Grant Program Net Revenue	\$0	\$0	\$0
Kresge Foundation	Kresge Advance PH			
	Revenue	\$0	\$28,947	\$28,947
	Expense	0	(28,947)	(28,947)
	Overhead Allocation	0	(5,210)	(5,210)
	Kresge Advance PH Program Net Revenue	\$0	(\$5,210)	(\$5,210)
WIC-Admin	South County Building			
	Revenue	\$0	\$0	\$0
	Expense	(208,870)	0	208,870
	Overhead Allocation	208,870	0	(208,870)
	South County Building Program Net Revenue	\$0	\$0	\$0
	ADMINISTRATION SERVICES DIVISION Net Revenue	\$7,469,085	\$17,365,218	\$9,896,133

<u>PREVENTION SERVICES DIVISION</u>				
N/A - Overhead	Prevention Services Administration			
	Revenue	\$98,308	\$96,714	(\$1,594)
	Expense	(471,839)	(96,714)	375,125
	Overhead Allocation	373,531	0	(373,531)
	Prevention Services Administration Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	PS Admin MAM Training Code 24			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	PS Admin MAM Training Code 24 Program Net Revenue	\$0	\$0	\$0
N/A - Overhead	PS Admin MAM Claim Coordination			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	PS Admin MAM Claim Coordination Program Net Revenue	\$0	\$0	\$0
	Subtotal - Prevention Services Admin	\$0	\$0	\$0

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
Assessment	Assessment			
	Revenue	\$0	\$115,569	\$115,569
	Expense	(244,661)	(115,569)	129,092
	Overhead Allocation	(115,235)	(54,433)	60,802
	Assessment Program Net Revenue	(\$359,896)	(\$54,433)	\$305,463
Child Care Outreach	Childcare Outreach			
	Revenue	\$3,000	\$6,580	\$3,580
	Expense	(238,314)	(167,413)	70,901
	Overhead Allocation	(112,246)	(78,851)	33,395
	Childcare Outreach Program Net Revenue	(\$347,560)	(\$239,684)	\$107,876
Child Care Outreach	Childcare DCYFS			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	Childcare DCYFS Program Net Revenue	\$0	\$0	\$0
Child Care Outreach	DH Child Care Outreach			
	Revenue	\$0	\$25,000	\$25,000
	Expense	0	(35,511)	(35,511)
	Overhead Allocation	0	(16,726)	(16,726)
	DH Child Care Outreach Program Net Revenue	\$0	(\$27,237)	(\$27,237)
	Subtotal - Childcare Outreach	(\$347,560)	(\$266,921)	\$80,639
Communicable Disease Investigation	Communicable Disease Surveillance & Response			
	Revenue	\$247,200	\$435,700	\$188,500
	Expense	(365,547)	(435,700)	(70,153)
	Overhead Allocation	(172,173)	(205,215)	(33,042)
	Communicable Disease Surveillance & Response Program Net Revenue	(\$290,520)	(\$205,215)	\$85,305
FPHS	Foundational Public Health Services			
	Revenue	\$0	\$65,670	\$65,670
	Expense	0	(65,670)	(65,670)
	Overhead Allocation	0	(30,930)	(30,930)
	Foundational Public Health Services Program Net Revenue	\$0	(\$30,930)	(\$30,930)
Healthy Communities	Healthy Communities GF			
	Revenue	\$0	\$0	\$0
	Expense	(161,934)	(262,130)	(100,196)
	Overhead Allocation	(76,271)	(123,463)	(47,192)
	Healthy Communities GF Program Net Revenue	(\$238,205)	(\$385,593)	(\$147,388)
HIV / AIDS / STD	Communicable Disease Investigation			
	Revenue	\$600,596	\$249,206	(\$351,390)
	Expense	(346,604)	(249,206)	97,398
	Overhead Allocation	(163,250)	(117,376)	45,874
	Communicable Disease Investigation Program Net Revenue	\$90,742	(\$117,376)	(\$208,118)
HIV / AIDS / STD	Sexually Transmitted Disease Control			
	Revenue	\$80,473	\$198,979	\$118,506
	Expense	(71,815)	(198,979)	(127,164)
	Overhead Allocation	(33,825)	(93,719)	(59,894)
	Sexually Transmitted Disease Control Program Net Revenue	(\$25,167)	(\$93,719)	(\$68,552)
HIV / AIDS / STD	STD Prev Supplemental			
	Revenue	\$0	\$13,466	\$13,466
	Expense	0	(13,466)	(13,466)
	Overhead Allocation	0	(6,342)	(6,342)
	STD Prev Supplemental Program Net Revenue	\$0	(\$6,342)	(\$6,342)
HIV / AIDS / STD	State Disease Control and Prevention			
	Revenue	\$55,731	\$70,322	\$14,591
	Expense	(15,502)	(70,564)	(55,062)
	Overhead Allocation	(7,301)	(33,236)	(25,935)
	State Disease Control and Prevention Program Net Revenue	\$32,928	(\$33,479)	(\$66,407)
HIV / AIDS / STD	ADAP Rebate			
	Revenue	\$0	\$4,964	\$4,964
	Expense	(18,824)	(4,964)	13,860
	Overhead Allocation	(8,866)	(2,338)	6,528
	ADAP Rebate Program Net Revenue	(\$27,690)	(\$2,338)	\$25,352

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
HIV / AIDS / STD	HIV Prevention Contracts			
	Revenue	\$190,000	\$203,438	\$13,438
	Expense	(91,911)	(203,438)	(111,527)
	Overhead Allocation	(43,290)	(95,819)	(52,529)
	HIV Prevention Contracts Program Net Revenue	\$54,799	(\$95,819)	(\$150,618)
HIV / AIDS / STD	Expanded STD/HIV Test Services			
	Revenue	\$0	\$57,165	\$57,165
	Expense	(63,120)	(57,165)	5,955
	Overhead Allocation	(29,730)	(26,925)	2,805
	Expanded STD/HIV Test Services Program Net Revenue	(\$92,850)	(\$26,925)	\$65,925
	Subtotal - HIV / AIDS / STD	\$32,762	(\$375,998)	(\$408,760)
Healthier Washington	North Sound ACH			
	Revenue	\$130,000	\$32,327	(\$97,673)
	Expense	(45,800)	(32,327)	13,473
	Overhead Allocation	(21,572)	(15,226)	6,346
	North Sound ACH Program Net Revenue	\$62,628	(\$15,226)	(\$77,854)
Healthier Washington	Medical Reserve Corp Activities			
	Revenue	\$0	\$12,657	\$12,657
	Expense	0	(7,653)	(7,653)
	Overhead Allocation	0	(3,605)	(3,605)
	Medical Reserve Corp Activities Program Net Revenue	\$0	\$1,399	\$1,399
	Subtotal - Healthier Washington	\$62,628	(\$13,827)	(\$76,455)
Maternal Child Health (Block Grant)	Field Parent Child Health - Maternal Child Hlth Block Grant			
	Revenue	\$88,976	\$15,600	(\$73,376)
	Expense	(11,773)	(15,600)	(3,827)
	Overhead Allocation	(5,545)	(7,348)	(1,803)
	Field Parent Child Health - Maternal Child Hlth Block Grant Program Net Revenue	\$71,658	(\$7,348)	(\$79,006)
Maternal Child Health (Block Grant)	MCH Essentials for Children			
	Revenue	\$0	\$16,535	\$16,535
	Expense	0	(16,623)	(16,623)
	Overhead Allocation	0	(7,830)	(7,830)
	MCH Essentials for Children Program Net Revenue	\$0	(\$7,919)	(\$7,919)
Maternal Child Health (Block Grant)	Parent Child Health-Child 1-22 - Maternal Child Hlth Blk Grt			
	Revenue	\$177,952	\$161,402	(\$16,550)
	Expense	(138,114)	(161,402)	(23,288)
	Overhead Allocation	(65,052)	(76,020)	(10,968)
	Parent Child Health-Child 1-22 - Maternal Child Hlth Blk Grt Program Net Revenue	(\$25,214)	(\$76,020)	(\$50,806)
Maternal Child Health (Block Grant)	Vroom Grant			
	Revenue	\$50,000	\$39,891	(\$10,109)
	Expense	(31,022)	(39,891)	(8,869)
	Overhead Allocation	(14,611)	(18,789)	(4,178)
	Vroom Grant Program Net Revenue	\$4,367	(\$18,789)	(\$23,156)
Maternal Child Health (Block Grant)	Children with Special Health Care Needs			
	Revenue	\$177,952	\$222,750	\$44,798
	Expense	(198,552)	(223,218)	(24,666)
	Overhead Allocation	(93,518)	(105,136)	(11,618)
	Children with Special Health Care Needs Program Net Revenue	(\$114,118)	(\$105,604)	\$8,514
	Subtotal - Maternal Child Health Block Grant	(\$63,307)	(\$215,680)	(\$152,373)
Opioid Outreach	Naloxone Purchase			
	Revenue	\$0	\$111,806	\$111,806
	Expense	(50,000)	(111,806)	(61,806)
	Overhead Allocation	(23,550)	(52,661)	(29,111)
	Naloxone Purchase Program Net Revenue	(\$73,550)	(\$52,661)	\$20,889
Opioid Outreach	Rural Comm Resp Plan			
	Revenue	\$313,240	\$119,862	(\$193,378)
	Expense	(223,170)	(119,862)	103,308
	Overhead Allocation	(105,113)	(56,455)	48,658
	Rural Comm Resp Plan Program Net Revenue	(\$15,043)	(\$56,455)	(\$41,412)

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
Opioid Outreach	Overdose Data to Action Prevention			
	Revenue	\$240,000	\$225,740	(\$14,260)
	Expense	(110,585)	(225,740)	(115,155)
	Overhead Allocation	(52,086)	(106,324)	(54,238)
	Overdose Data to Action Prevention Program Net Revenue	\$77,329	(\$106,324)	(\$183,653)
Opioid Outreach	HHS Health Literacy			
	Revenue	\$727,270	\$184,825	(\$542,445)
	Expense	(570,920)	(212,714)	358,207
	Overhead Allocation	(268,903)	(100,188)	168,715
	HHS Health Literacy Program Net Revenue	(\$112,553)	(\$128,077)	(\$15,524)
	Subtotal - Opioid Outreach	(\$123,817)	(\$343,517)	(\$219,700)
Perinatal Hepatitis B	Perinatal Hepatitis B			
	Revenue	\$20,125	\$2,737	(\$17,388)
	Expense	(14,890)	(2,746)	12,144
	Overhead Allocation	(7,013)	(1,293)	5,720
	Perinatal Hepatitis B Program Net Revenue	(\$1,778)	(\$1,302)	\$476
PHEPR	BioTerrorism/Implementation/Region - ConCon			
	Revenue	\$535,318	\$778,820	\$243,502
	Expense	(404,458)	(906,925)	(502,467)
	Overhead Allocation	(190,500)	(427,162)	(236,662)
	BioTerrorism/Implementation/Region - ConCon Program Net Revenue	(\$59,640)	(\$555,267)	(\$495,627)
PHEPR	PHEPR - Cities Readiness - ConCon			
	Revenue	\$132,220	\$128,669	(\$3,551)
	Expense	(217,322)	(205,726)	11,596
	Overhead Allocation	(102,359)	(96,897)	5,462
	PHEPR - Cities Readiness - ConCon Program Net Revenue	(\$187,461)	(\$173,954)	\$13,507
PHEPR	NACCHO MRC Pilot			
	Revenue	\$0	\$11,507	\$11,507
	Expense	0	(5,767)	(5,767)
	Overhead Allocation	0	(2,716)	(2,716)
	NACCHO MRC Pilot Program Net Revenue	\$0	\$3,024	\$3,024
Vaccine Preventable Diseases	Vaccine Svcs CARES-ConCon			
	Revenue	\$1,786,905	\$953,822	(\$833,083)
	Expense	(469,580)	(953,822)	(484,242)
	Overhead Allocation	(221,172)	(449,250)	(228,078)
	Vaccine Svcs CARES-ConCon Program Net Revenue	\$1,096,153	(\$449,250)	(\$1,545,403)
PHEPR	CoronaVirus Resp 2020			
	Revenue	\$7,156	\$8,323	\$1,167
	Expense	(6,023)	(9,655)	(3,632)
	Overhead Allocation	0	0	0
	CoronaVirus Resp 2020 Program Net Revenue	\$1,133	(\$1,332)	(\$2,465)
PHEPR	CoronaVirus Resp 2020 - Overhead			
	Revenue	\$203,748	\$208,418	\$4,670
	Expense	(170,446)	(459,987)	(289,541)
	Overhead Allocation	0	0	0
	CoronaVirus Resp 2020 - Overhead Program Net Revenue	\$33,302	(\$251,569)	(\$284,871)
PHEPR	CoronaVirus Resp 2020 - CARES (County)			
	Revenue	\$0	\$1,283,850	\$1,283,850
	Expense	(375,000)	(1,283,850)	(908,850)
	Overhead Allocation	0	0	0
	CoronaVirus Resp 2020 - CARES (County) Program Net Revenue	(\$375,000)	\$0	\$375,000
PHEPR	DOH Coronavirus Response			
	Revenue	\$0	\$9,925	\$9,925
	Expense	(4,600)	(9,925)	(5,325)
	Overhead Allocation	0	0	0
	DOH Coronavirus Response Program Net Revenue	(\$4,600)	\$0	\$4,600

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
PHEPR	City of Arlington CARES Grant			
	Revenue	\$30,000	\$30,488	\$488
	Expense	0	(30,488)	(30,488)
	Overhead Allocation	0	0	0
	City of Arlington CARES Grant Program Net Revenue	\$30,000	\$0	(\$30,000)
PHEPR	CARES Comm Outreach PHN			
	Revenue	\$87,218	\$52,937	(\$34,281)
	Expense	(10,633)	(52,937)	(42,304)
	Overhead Allocation	0	0	0
	CARES Comm Outreach PHN Program Net Revenue	\$76,585	\$0	(\$76,585)
PHEPR	Vaccine Planning			
	Revenue	\$0	\$95,587	\$95,587
	Expense	(14,800)	(95,587)	(80,787)
	Overhead Allocation	0	0	0
	Vaccine Planning Program Net Revenue	(\$14,800)	\$0	\$14,800
PHEPR	Contact Tracing			
	Revenue	\$0	\$1,059,574	\$1,059,574
	Expense	(60,600)	(1,059,574)	(998,974)
	Overhead Allocation	0	0	0
	Contact Tracing Program Net Revenue	(\$60,600)	\$0	\$60,600
PHEPR	CD Response Team			
	Revenue	\$0	\$404,010	\$404,010
	Expense	(91,600)	(404,010)	(312,410)
	Overhead Allocation	0	0	0
	CD Response Team Program Net Revenue	(\$91,600)	\$0	\$91,600
PHEPR	COVID LHJ Reg-ConCon			
	Revenue	\$4,430,804	\$5,432,817	\$1,002,013
	Expense	(1,693,376)	(5,432,817)	(3,739,441)
	Overhead Allocation	(797,580)	(2,558,857)	(1,761,277)
	COVID LHJ Reg-ConCon Program Net Revenue	\$1,939,848	(\$2,558,857)	(\$4,498,705)
PHEPR	FFY19 ELC COVID ED LHJ CC			
	Revenue	\$3,993,137	\$642,266	(\$3,350,871)
	Expense	(2,770,544)	(642,266)	2,128,278
	Overhead Allocation	(1,304,926)	(302,507)	1,002,419
	FFY19 ELC COVID ED LHJ CC Program Net Revenue	(\$82,333)	(\$302,507)	(\$220,174)
PHEPR	ELC COVID EDE LHJ CC			
	Revenue	\$4,874,818	\$2,875,417	(\$1,999,401)
	Expense	(3,380,158)	(2,875,417)	504,741
	Overhead Allocation	(1,592,054)	0	1,592,054
	ELC COVID EDE LHJ CC Program Net Revenue	(\$97,394)	(\$0)	\$97,394
PHEPR	FEMA PA ConCon			
	Revenue	\$2,768,139	\$2,159,994	(\$608,145)
	Expense	(2,768,139)	(2,159,994)	608,145
	Overhead Allocation	0	0	0
	FEMA PA ConCon Program Net Revenue	\$0	\$0	\$0
PHEPR	BITV Isolation & Quarantine			
	Revenue	\$0	\$371,838	\$371,838
	Expense	(96,994)	(371,838)	(274,844)
	Overhead Allocation	0	0	0
	BITV Isolation & Quarantine Program Net Revenue	(\$96,994)	\$0	\$96,994
PHEPR	FEMA PA ConCon Subcontractors			
	Revenue	\$1,000,000	\$3,073,686	\$2,073,686
	Expense	(1,000,000)	(3,073,686)	(2,073,686)
	Overhead Allocation	0	0	0
	FEMA PA ConCon Subcontractors Program Net Revenue	\$0	\$0	\$0

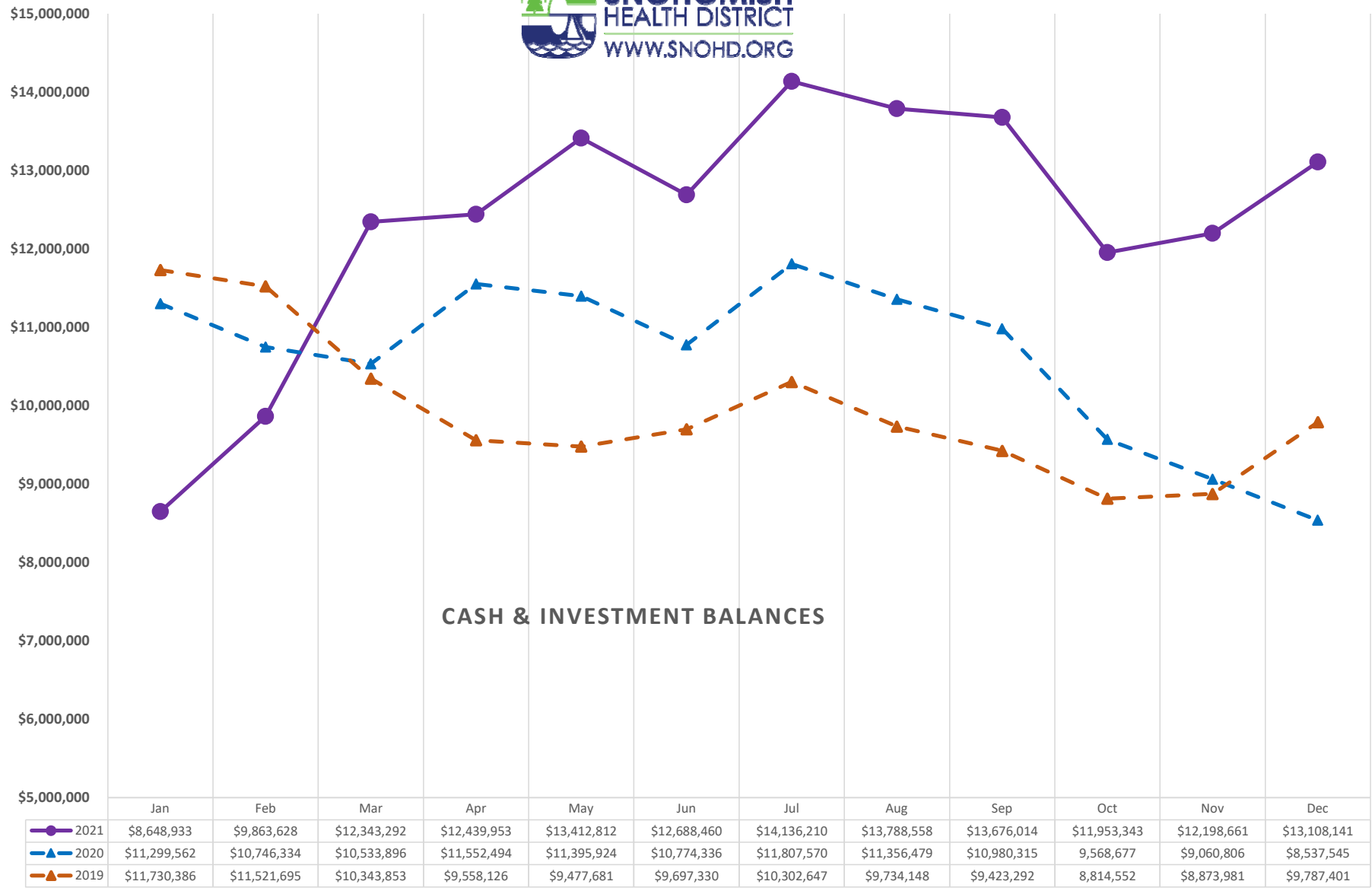
Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
PHEPR	Premium Pay for COVID19			
	Revenue	\$0	\$80,422	\$80,422
	Expense	0	(99,631)	(99,631)
	Overhead Allocation	0	0	0
	Premium Pay for COVID19 Program Net Revenue	\$0	(\$19,209)	(\$19,209)
	Subtotal - PHEPR	\$2,106,599	(\$4,308,921)	(\$6,415,520)
Population Based Parent Child Health	Population Based Parent Child Health			
	Revenue	\$0	\$0	\$0
	Expense	(259,020)	(168,008)	91,013
	Overhead Allocation	(121,998)	(79,132)	42,866
	Population Based Parent Child Health Program Net Revenue	(\$381,018)	(\$247,140)	\$133,879
Population Based Parent Child Health	ABCD Project			
	Revenue	\$43,000	\$54,802	\$11,802
	Expense	(25,355)	(26,924)	(1,569)
	Overhead Allocation	(11,942)	(12,681)	(739)
	ABCD Project Program Net Revenue	\$5,703	\$15,197	\$9,494
Population Based Parent Child Health	Work First			
	Revenue	\$7,150	\$1,300	(\$5,850)
	Expense	0	(1,858)	(1,858)
	Overhead Allocation	0	(875)	(875)
	Work First Program Net Revenue	\$7,150	(\$1,433)	(\$8,583)
	Subtotal - Population Based Parent Child Health	(\$368,165)	(\$250,078)	\$118,087
SNAP Ed	SNAP - ED Project			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	SNAP - ED Project Program Net Revenue	\$0	\$0	\$0
Refugee Health	Refugee Health			
	Revenue	\$235,811	\$243,612	\$7,801
	Expense	(171,189)	(244,267)	(73,078)
	Overhead Allocation	(80,630)	(115,050)	(34,420)
	Refugee Health Program Net Revenue	(\$16,008)	(\$115,705)	(\$99,697)
Tobacco & Vaping Prevention	Tobacco Prevention			
	Revenue	\$37,772	\$38,197	\$425
	Expense	(28,794)	(54,360)	(25,566)
	Overhead Allocation	(13,562)	(25,603)	(12,041)
	Tobacco Prevention Program Net Revenue	(\$4,584)	(\$41,766)	(\$37,182)
Tobacco & Vaping Prevention	FPH Tobacco/Vaping			
	Revenue	\$81,575	\$51,667	(\$29,908)
	Expense	(63,573)	(58,689)	4,884
	Overhead Allocation	(29,943)	(27,642)	2,301
	FPH Tobacco/Vaping Program Net Revenue	(\$11,941)	(\$34,664)	(\$22,723)
Tobacco & Vaping Prevention	CDC Tobacco			
	Revenue	\$56,259	\$38,655	(\$17,604)
	Expense	(31,509)	(35,336)	(3,827)
	Overhead Allocation	(14,841)	(16,643)	(1,802)
	CDC Tobacco Program Net Revenue	\$9,909	(\$13,324)	(\$23,233)
Tobacco & Vaping Prevention	FY19 Marijuana Tobacco Edu			
	Revenue	\$18,599	\$0	(\$18,599)
	Expense	(4,391)	0	4,391
	Overhead Allocation	(2,068)	0	2,068
	FY19 Marijuana Tobacco Edu Program Net Revenue	\$12,140	\$0	(\$12,140)
	Subtotal - Tobacco & Vaping Prevention	\$5,524	(\$89,754)	(\$95,278)
Tuberculosis Control & Elimination	Tuberculosis			
	Revenue	\$1,104,891	\$2,089,373	\$984,482
	Expense	(736,235)	(1,097,093)	(360,858)
	Overhead Allocation	(346,767)	(516,731)	(169,964)
	Tuberculosis Program Net Revenue	\$21,889	\$475,549	\$453,660

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
Tuberculosis Control & Elimination	Multi Drug Resistant Tuberculosis			
	Revenue	\$0	\$25,169	\$25,169
	Expense	0	(25,169)	(25,169)
	Overhead Allocation	0	(11,855)	(11,855)
	Multi Drug Resistant Tuberculosis Program Net Revenue	\$0	(\$11,855)	(\$11,855)
Tuberculosis Control & Elimination	Tuberculosis Control/Elimination - ConCon			
	Revenue	\$325,172	\$185,391	(\$139,782)
	Expense	(216,047)	(185,391)	30,657
	Overhead Allocation	(101,758)	(87,319)	14,439
	Tuberculosis Control/Elimination - ConCon Program Net Revenue	\$7,367	(\$87,319)	(\$94,686)
	Subtotal - Tuberculosis Control & Elimination	\$29,256	\$376,375	\$347,119
Vaccine Preventable Diseases	VPD-Immunizations-5930			
	Revenue	\$0	\$42,549	\$42,549
	Expense	(139,305)	(42,549)	96,756
	Overhead Allocation	(65,613)	(20,040)	45,573
	VPD-Immunizations-5930 Program Net Revenue	(\$204,918)	(\$20,040)	\$184,878
Vaccine Preventable Diseases	VPD Outbreak Response BB1			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	VPD Outbreak Response BB1 Program Net Revenue	\$0	\$0	\$0
Vaccine Preventable Diseases	VPD-Enhanced Flu			
	Revenue	\$22,575	\$0	(\$22,575)
	Expense	(41,512)	0	41,512
	Overhead Allocation	(19,552)	0	19,552
	VPD-Enhanced Flu Program Net Revenue	(\$38,489)	\$0	\$38,489
Vaccine Preventable Diseases	Immunizations Rates			
	Revenue	\$45,150	\$59,814	\$14,664
	Expense	(95,032)	(59,814)	35,218
	Overhead Allocation	(44,760)	(28,172)	16,588
	Immunizations Rates Program Net Revenue	(\$94,642)	(\$28,172)	\$66,470
Vaccine Preventable Diseases	Vaccine Hesitancy			
	Revenue	\$0	\$37,970	\$37,970
	Expense	0	(37,806)	(37,806)
	Overhead Allocation	0	(17,807)	(17,807)
	Vaccine Hesitancy Program Net Revenue	\$0	(\$17,643)	(\$17,643)
Vaccine Preventable Diseases	VFC - Immunization - ConCon			
	Revenue	\$70,387	\$119,825	\$49,438
	Expense	(47,428)	(119,825)	(72,397)
	Overhead Allocation	(22,339)	(56,438)	(34,099)
	VFC - Immunization - ConCon Program Net Revenue	\$620	(\$56,438)	(\$57,058)
	Subtotal - Vaccine Preventable Diseases	(\$337,429)	(\$122,293)	\$215,136
Viral Hepatitis Outreach	Viral Hepatitis Outreach			
	Revenue	\$32,667	\$72,122	\$39,455
	Expense	(109,279)	(72,122)	37,157
	Overhead Allocation	(51,470)	(33,970)	17,500
	Viral Hepatitis Outreach Program Net Revenue	(\$128,082)	(\$33,970)	\$94,112
Viral Hepatitis Outreach	Viral Hepatitis Surv			
	Revenue	\$0	\$17,241	\$17,241
	Expense	0	(22,730)	(22,730)
	Overhead Allocation	0	(10,706)	(10,706)
	Viral Hepatitis Surv Program Net Revenue	\$0	(\$16,195)	(\$16,195)
Viral Hepatitis Outreach	FPHS-LHJ-Proviso Hep C			
	Revenue	\$0	\$82,927	\$82,927
	Expense	0	(29,122)	(29,122)
	Overhead Allocation	0	(13,716)	(13,716)
	FPHS-LHJ-Proviso Hep C Program Net Revenue	\$0	\$40,089	\$40,089
	Subtotal - Viral Hepatitis Outreach	(\$128,082)	(\$10,076)	\$118,006
Youth Marijuana Prevention Education	Youth Marijuana Prevention Education Program			
	Revenue	\$26,000	\$30,352	\$4,352
	Expense	(24,156)	(37,206)	(13,050)
	Overhead Allocation	(11,377)	(17,524)	(6,147)
	Youth Marijuana Prevention Education Program Program Net Revenue	(\$9,533)	(\$24,378)	(\$14,845)
	PREVENTION SERVICES DIVISION Net Revenue	(\$47,531)	(\$6,438,246)	(\$6,390,715)

Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
<u>ENVIRONMENTAL HEALTH DIVISION</u>				
N/A - Overhead	Environment Health Administration			
	Revenue	\$0	\$3,429	\$3,429
	Expense	(402,102)	(3,429)	398,673
	Overhead Allocation	402,102	0	(402,102)
	Environment Health Administration Program Net Revenue	\$0	\$0	\$0
Drinking Water	Drinking Water Wells			
	Revenue	\$150,928	\$104,599	(\$46,329)
	Expense	(181,101)	(125,313)	55,788
	Overhead Allocation	(85,299)	(59,022)	26,277
	Drinking Water Wells Program Net Revenue	(\$115,472)	(\$79,736)	\$35,736
Drinking Water	Drinking Water FPHS			
	Revenue	\$0	\$441	\$441
	Expense	0	(441)	(441)
	Overhead Allocation	0	(208)	(208)
	Drinking Water FPHS Program Net Revenue	\$0	(\$208)	(\$208)
Drinking Water	Sanitary Surveys			
	Revenue	\$9,000	\$11,200	\$2,200
	Expense	(6,585)	(9,205)	(2,620)
	Overhead Allocation	(3,102)	(4,336)	(1,234)
	Sanitary Surveys Program Net Revenue	(\$687)	(\$2,341)	(\$1,654)
Drinking Water	Sanitary Surveys - Technical Assistance			
	Revenue	\$0	\$0	\$0
	Expense	0	0	0
	Overhead Allocation	0	0	0
	Sanitary Surveys - Technical Assistance Program Net Revenue	\$0	\$0	\$0
Drinking Water	Drinking Water Well Seal Construction			
	Revenue	\$22,500	\$12,860	(\$9,640)
	Expense	(20,937)	(24,199)	(3,262)
	Overhead Allocation	(9,861)	(11,398)	(1,537)
	Drinking Water Well Seal Construction Program Net Revenue	(\$8,298)	(\$22,737)	(\$14,439)
	Subtotal - Drinking Water	(\$124,457)	(\$105,021)	\$19,436
Food	Food Safety Program			
	Revenue	\$2,832,810	\$2,884,480	\$51,670
	Expense	(2,006,463)	(2,717,007)	(710,544)
	Overhead Allocation	(945,044)	(1,279,710)	(334,666)
	Food Safety Program Program Net Revenue	(\$118,697)	(\$1,112,237)	(\$993,540)
Food	Food Safety Program FPHS			
	Revenue	\$0	\$4,296	\$4,296
	Expense	0	(4,296)	(4,296)
	Overhead Allocation	0	(2,024)	(2,024)
	Food Safety Program FPHS Program Net Revenue	\$0	(\$2,024)	(\$2,024)
Living Environment	Living Environment (Camps)			
	Revenue	\$4,855	\$4,221	(\$634)
	Expense	0	(7,360)	(7,360)
	Overhead Allocation	0	(3,467)	(3,467)
	Living Environment (Camps) Program Net Revenue	\$4,855	(\$6,606)	(\$11,461)
Living Environment	School Health and Safety			
	Revenue	\$61,859	\$75,220	\$13,361
	Expense	(109,915)	(74,947)	34,968
	Overhead Allocation	(51,770)	(35,300)	16,470
	School Health and Safety Program Net Revenue	(\$99,826)	(\$35,027)	\$64,799
Living Environment	Water Recreation Facilities			
	Revenue	\$312,962	\$311,564	(\$1,398)
	Expense	(247,269)	(274,668)	(27,399)
	Overhead Allocation	(116,464)	(129,369)	(12,905)
	Water Recreation Facilities Program Net Revenue	(\$50,771)	(\$92,473)	(\$41,702)
Living Environment	West Nile Virus Surveillance			
	Revenue	\$0	\$2,789	\$2,789
	Expense	(9,898)	(2,789)	7,109
	Overhead Allocation	(4,662)	(1,314)	3,348
	West Nile Virus Surveillance Program Net Revenue	(\$14,560)	(\$1,314)	\$13,246
Living	Smoking in Public Places			
	Revenue	\$0	\$0	\$0

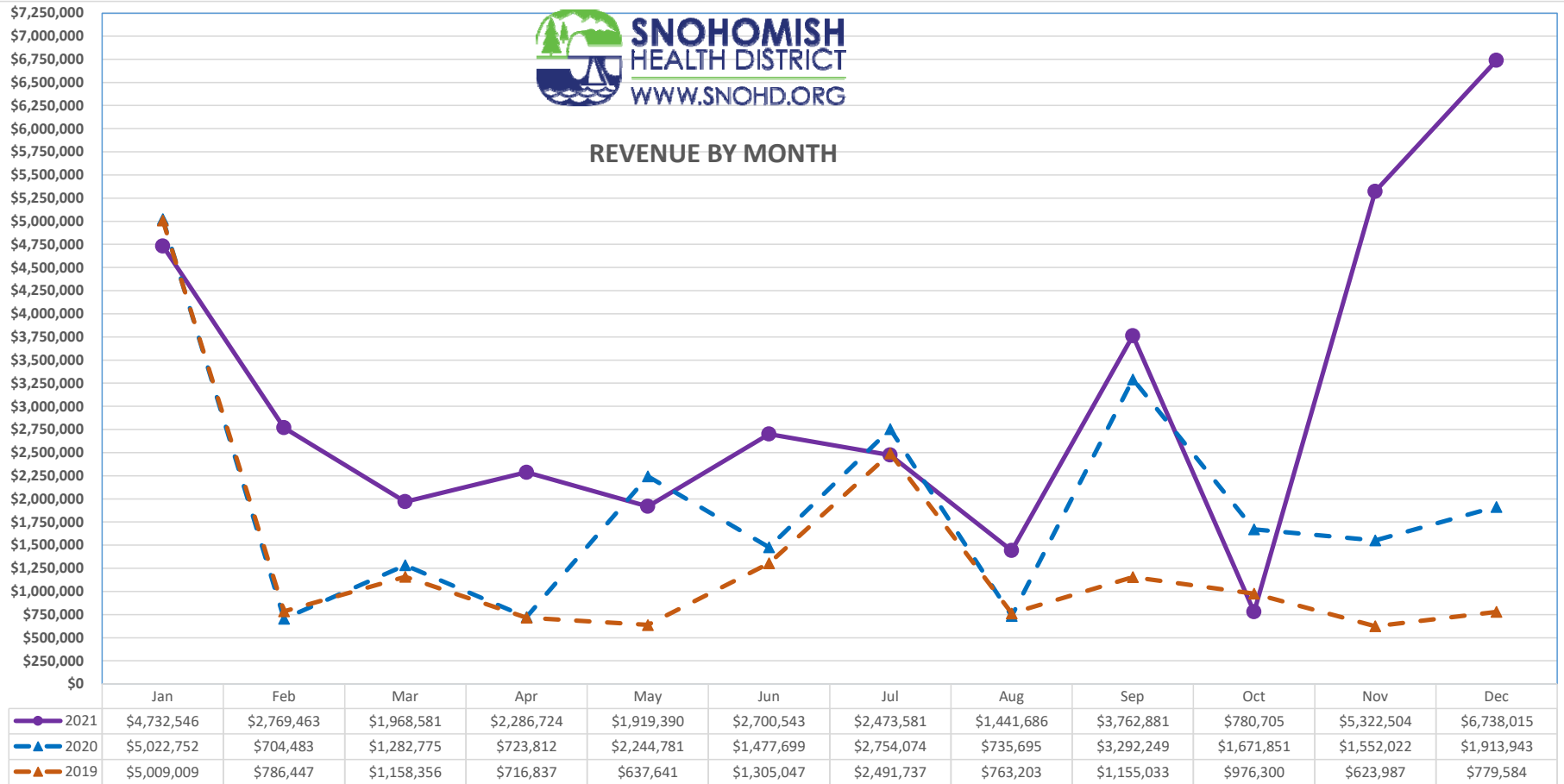
Priority Matrix Grouping	Program/Division	2021 Budget Amd 2	2021 YTD	Variance
Environment	Expense	0	(2,704)	(2,704)
	Overhead Allocation	0	(1,274)	(1,274)
	Smoking in Public Places Program Net Revenue	\$0	(\$3,978)	(\$3,978)
Living Environment	Shellfish			
	Revenue	\$5,000	\$7,461	\$2,461
	Expense	(3,712)	(8,418)	(4,706)
	Overhead Allocation	(1,748)	(3,965)	(2,217)
	Shellfish Program Net Revenue	(\$460)	(\$4,922)	(\$4,462)
	Subtotal - Living Environment	(\$160,762)	(\$144,322)	\$16,440
Onsite Sewage	Onsite Sewage Systems			
	Revenue	\$1,336,220	\$1,250,923	(\$85,298)
	Expense	(970,665)	(1,718,426)	(747,761)
	Overhead Allocation	(457,183)	(809,379)	(352,196)
	Onsite Sewage Systems Program Net Revenue	(\$91,628)	(\$1,276,883)	(\$1,185,255)
Onsite Sewage	OSS Monitor & Maintenance			
	Revenue	\$131,760	\$165,251	\$33,491
	Expense	(81,722)	(112,864)	(31,142)
	Overhead Allocation	(38,491)	(53,159)	(14,668)
	OSS Monitor & Maintenance Program Net Revenue	\$11,547	(\$772)	(\$12,319)
Onsite Sewage	Onsite Sewage Systems FPHS			
	Revenue	\$0	\$0	\$0
	Expense	0	(1,404)	(1,404)
	Overhead Allocation	0	(661)	(661)
	Onsite Sewage Systems FPHS Program Net Revenue	\$0	(\$2,065)	(\$2,065)
Onsite Sewage	Pollution Identification and Control			
	Revenue	\$43,000	\$16,735	(\$26,265)
	Expense	0	(13,105)	(13,105)
	Overhead Allocation	0	(6,172)	(6,172)
	Pollution Identification and Control Program Net Revenue	\$43,000	(\$2,542)	(\$45,542)
Onsite Sewage	OSS Repairs and Complaints			
	Revenue	\$102,448	\$129,322	\$26,874
	Expense	(36,672)	(135,484)	(98,812)
	Overhead Allocation	(17,273)	(63,813)	(46,540)
	OSS Repairs and Complaints Program Net Revenue	\$48,503	(\$69,975)	(\$118,478)
	Subtotal - Onsite Sewage	\$11,422	(\$1,352,237)	(\$1,363,659)
Solid & Hazardous Waste	Solid Waste Facilities			
	Revenue	\$372,636	\$485,202	\$112,566
	Expense	(168,564)	(269,797)	(101,233)
	Overhead Allocation	(79,394)	(127,075)	(47,681)
	Solid Waste Facilities Program Net Revenue	\$124,678	\$88,330	(\$36,348)
Solid & Hazardous Waste	Solid Waste Enforcement			
	Revenue	\$325,250	\$403,306	\$78,056
	Expense	(235,711)	(403,306)	(167,595)
	Overhead Allocation	(111,020)	(189,957)	(78,937)
	Solid Waste Enforcement Program Net Revenue	(\$21,481)	(\$189,957)	(\$168,476)
Solid & Hazardous Waste	Pollution Prevention Assistance			
	Revenue	\$252,317	\$136,344	(\$115,973)
	Expense	(170,281)	(136,344)	33,937
	Overhead Allocation	(80,202)	(64,218)	15,984
	Pollution Prevention Assistance Program Net Revenue	\$1,834	(\$64,218)	(\$66,052)
	Subtotal - Solid & Hazardous Waste	\$105,031	(\$165,845)	(\$270,876)
Vital Records	Vital Records			
	Revenue	\$492,741	\$601,847	\$109,106
	Expense	(328,718)	(608,494)	(279,776)
	Overhead Allocation	(154,826)	(286,601)	(131,775)
	Vital Records Program Net Revenue	\$9,197	(\$293,248)	(\$302,445)
	ENVIRONMENTAL HEALTH DIVISION Net Revenue	(\$278,266)	(\$3,174,934)	(\$2,896,668)
	AGENCY Net Revenue	\$7,143,288	\$7,752,037	\$608,749

1 The 2021 Budget used 2020 Indirect Rates in effect during budget development. Those rates varied by Division. The 2020 Overhead for Actuals is based on the Department of Health approved rate for the District of 45.7%.



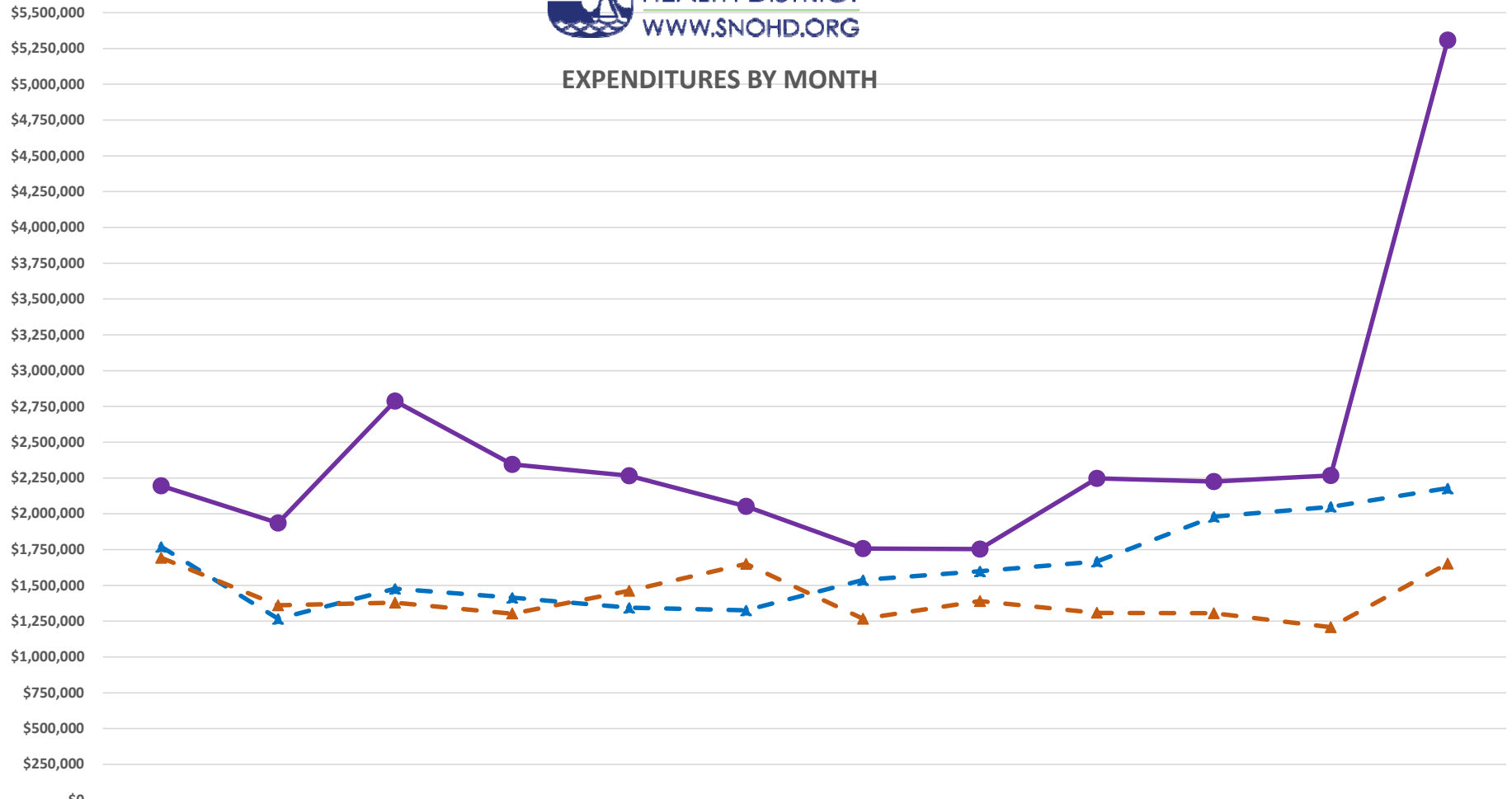


REVENUE BY MONTH





EXPENDITURES BY MONTH



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	\$2,196,153	\$1,936,644	\$2,786,756	\$2,345,764	\$2,265,603	\$2,052,563	\$1,757,018	\$1,752,659	\$2,247,021	\$2,226,246	\$2,268,100	\$5,310,052
2020	\$1,769,561	\$1,266,285	\$1,477,709	\$1,414,579	\$1,344,654	\$1,325,748	\$1,538,252	\$1,598,748	\$1,666,731	\$1,980,459	\$2,049,421	\$2,178,339
2019	\$1,692,783	\$1,360,627	\$1,378,901	\$1,303,038	\$1,461,877	\$1,649,789	\$1,267,496	\$1,389,908	\$1,308,405	\$1,305,093	\$1,208,078	\$1,652,668